ANNUAL REPORT AND FINANCIAL STATEMENTS

AT

**31 DECEMBER 2021** 

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

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# **STATUTORY INFORMATION**

#### **DIRECTORS**

Eng. E.K. Mwongera

P. Gitonga A.H. Butt

S. N. Merali L.M. Mbuthia

M.W. Ngatia

Chairman

Managing Director

#### **SECRETARY**

Mohamed Sheba Mercy Mbijiwe Resigned 30<sup>th</sup> September 2021 Appointed 1<sup>st</sup> October 2021

#### **AUDITORS**

RSM Eastern Africa LLP Certified Public Accountants 1st Floor, Pacis Centre Slip road, off Waiyaki Way, Westlands PO Box 349 00606 Nairobi Sarit Centre

#### REGISTERED OFFICE AND PRINCIPAL PLACE OF BUSINESS

LR No. 12081/9 Mombasa Road PO Box 30429 00100 Nairobi GPO

#### PRINCIPAL BANKERS

NCBA Bank (Kenya) PLC NCBA House

Masaba Road, off Uhuru Highway

PO Box 44599 00100 Nairobi GPO Standard Chartered Bank Kenya

**PLC** 

48, Westlands Road PO Box 30003 00100 Nairobi GPO Stanbic Bank Kenya Limited Stanbic Centre Chiromo Road, Westlands PO Box 72833 00200 Nairobi City Square

#### **ADVOCATES**

Kipkorir, Titoo & Kiara Posta Sacco Plaza PO Box 10176 00100 Nairobi Waruhiu K'Owade and Nganga Advocates Taj Towers, 4th Floor, Wing B Upperhill Road PO Box 41722 00100 Nairobi GPO

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2021

The directors have the pleasure of presenting their report together with the audited financial statements for the year ended 31 December 2021, which discloses the state of affairs of the Group and the Company.

# 1. Principal activities

The principal activities of the Group are the sourcing, importation and sale of tyres and related products and services and the letting of investment property.

#### 2. Results

The results for the year are set out on page 14 and 15.

# 3. <u>Dividend</u>

The directors do not recommend the payment of a dividend (2020 – Nil).

### 4. <u>Directors</u>

The directors who held office during the year and to the date of this report are set out on page 1.

#### 5. Business overview

During the year under review, total revenue was KShs 652 million which showed a 14% decrease from the previous year (2020 – KShs 757 million). The reduced performance was mainly attributable to unavailability of key stocking units as a result of the previously planned closure of the tyre business.

Total operating expenses were KShs 118 million which was at par with the previous year (2020 – KShs 118 million).

The Board will continue to both challenge and support the actions of management as they work to ensure the Group transitions successfully over the next coming years to a more profitable and cash-generating business in the future.

The information on management of risks facing the business is disclosed in note 5 to the financial statements.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

# 6. Relevant audit information

The Directors in office at the date of this report confirm that:

- (i) There is no relevant audit information of which the Group's auditor is unaware; and
- (ii) Each director has taken all the steps that they ought to have taken as a director so as to be aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

#### 7. Auditors

RSM Eastern Africa LLP having expressed their willingness, continues in office in accordance with Section 719 (2) of the Kenya Companies Act, 2015. The Directors approve the annual audit engagement contract which sets out the terms of the auditor's appointment and the related fees. The agreed auditor's remuneration of KShs 2,034,000 has been charged to profit or loss in the year.

# 8. Approval of financial statements

The financial statements were approved and authorized for issue at a meeting of the directors held on 14 April 2022.

BY ORDER OF THE BOARD

Mercy Mbijiwe

**COMPANY SECRETARY** 

Date: 14 April 2022

# <u>DIRECTORS REMUNERATION REPORT</u> FOR THE YEAR ENDED 31 DECEMBER 2021

#### A. Non-auditable section of the Directors Remuneration Report

This report covers the remuneration governance arrangements and the remuneration outcomes for the executive director, non-executive directors and other members of the executive committee. The report fulfils the disclosure requirements under the Kenya Companies Act, 2015 and the Capital Markets Authority (CMA) Code and Listing Rules.

Details of directors' remuneration in 2021, namely remuneration paid to directors and executive management during 2021 are included in page 7.

### The remuneration policy

Aligning the interests of the executive directors with those of shareholders and with group's strategic goals is central to Sameer Africa Plc's remuneration policy.

In line with shareholders' interests being managed within a robust governance framework, the company aims to retain and incentivise high calibre executive directors by paying competitive base salary and benefits, together with a short-term annual bonus and terminal benefits linked to:

- Profits and contribution;
- The achievement of individual objectives, which are consistent with the strategy of the company and building sustainable profitability;
- The achievement of long-term strategic KPIs in line with the long-term focus of the company;
- The creation of long-term shareholders' value;
- Ongoing oversight of a robust risk management framework;
- Maintenance of strong capital and liquidity positions; and
- Addition of senior talent, building succession for leadership and setting a strong governance structure for the board's delegated authorities.

#### Executive director and senior management remuneration

The table below summarizes the main elements of the remuneration packages for the Executive Director and senior management.

Function	Purpose and link to strategy	Operation	Performance metrics
Basic Salary	Reflects the individual's skills, responsibilities and experience. Supports the recruitment and retention of executive directors of the calibre required to deliver the business strategy within the competitive market environment the company operates.	Reviewed annually and paid monthly in cash. Consideration is given to a range of factors when determining salary levels, including:  — Personal and companywide performance.  — Pay levels in relevant markets for each executive whilst recognising the need for an appropriate premium to attract and retain superior talent, balanced against the need to provide a cost-effective overall remuneration package.  — The wider employee pay review.  — Basic salary is subject to tax and other statutory deductions such as NSSF and NHIF paid monthly.	Continued good performance. Overall individual and business performance is considered when setting and reviewing salaries.

# <u>DIRECTORS REMUNERATION REPORT</u> FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

Function	Purpose & link to strategy	Operation	Performance metrics
Housing Allowance	Allowances paid monthly to cater for executive housing. This is determined on the basis of housing rates for executives of comparable entities.	Paid in cash and is subjected to tax under the PAYE system.	None
Provision for an income in retirement	To provide competitive post-retirement benefits or cash allowance as a framework to save for retirement. Supports the recruitment and retention of Executive Directors of the calibre required to deliver the business strategy.	Executives can choose to participate in the Sameer Africa Plc defined contribution scheme or receive a gratuity allowance. Contributions are set as a percentage of base salary. Post-retirement benefits do not form part of the base salary for the purposes of determining incentives. Contract gratuity is payable at the end of the contract period and is subject to tax under the PAYE system.	None  The maximum contributions for gratuity allowances for the executive directors are 25% of base salary.
Benefits	To provide non-cash benefits which are competitive in the market in which the executive is employed. Ensures the overall package is competitive and provides financial protection for executives and their families.	The Company provides a range of market competitive benefits including leave passages, private medical insurance and other life benefits.  Additional benefits include company car, education support and club membership subscriptions.  Other ad-hoc benefits such as relocation can be offered, depending on personal circumstances.  Non- cash benefits are taxable in accordance with the Income Tax Act.	None
Performance bonus	Incentivises executives and senior management to achieve key strategic outcomes on an annual basis. Focus on key financial metrics and objectives to deliver the business strategy.	Measures and targets are set annually based on business plans at the start of the financial year and pay-out levels are determined by the Committee following the year-end based on performance against objectives. Paid once per annum. The Committee has the discretion to amend the bonus pay-out based on performance.	The bonus is based on the remuneration committee's assessment of executive directors' performance over the financial year against objectives, which cover:  1. Strategy, structure and people.  2. Profit and loss performance and sales.  3. Financial health.  4. Risk, compliance and reputation.

## <u>DIRECTORS REMUNERATION REPORT</u> FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

# Non-executive directors' remuneration policy

Non-executive directors have formal letters of appointment. These do not contain any notice provisions or provision for compensation in the event of early termination. Non-executive directors are encouraged to build a shareholding in the company.

The table below summarises the main elements of remuneration for non-executive directors:

Function	Purpose & link to strategy	Operation	Performance metrics
Fees	To attract and retain non-executive directors of the highest calibre and experience relevant to Sameer Africa.  Directors' fees are fixed and payable monthly in arrears.	The committee determines the directors' fees at a level that is considered to be appropriate, taking into account the size and complexity of the business and the expected time commitment and contribution of the role.  Fees are reviewed annually by the board at the year-end taking into account market benchmarks for non-executives of companies of similar size and complexity with consideration of sector relevance.	None
		The chairman's remuneration is recommended by the remuneration committee and approved by the board.  Director's fees are subject to tax under the PAYE regulations.	
Sitting allowances	To encourage directors' full participation in board and committee meetings.	Sitting allowances are paid on the basis of actual meetings attended by each director.	None
Benefits	Non- executive directors are currently not entitled to any other benefits	Not applicable	None

# <u>DIRECTORS REMUNERATION REPORT</u> FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

# B. Auditable section of the Directors Remuneration Report

The table below provides an analysis of the emoluments paid to the executive and non-executive directors.

	2021			2020		
	Fees KShs' 000	Sitting allowances KShs' 000	Total KShs' 000	Fees KShs' 000	Sitting allowances KShs' 000	Total KShs' 000
	KSIIS 000	ASIIS UUU	KSH3 000	KSIIS 000	AGIIS UUU	KSIIS 000
Eng. E.K. Mwongera	2,700	260	2,960	2,700	345	3,045
S.N. Merali	480	300	780	480	280	760
P. Gitonga	-	_	_	280		280
A.H. Butt	480	240	720	480	240	720
L.M. Mbuthia	480	300	780	480	360	840
M.W. Ngatia	480	300	780	480	340	820
W. Nyamute	-			240	180	420
Total	4,620	1,400	6,020	5,140	1,745	6,885

Managing Director	2021	2020
P.Gitonga	KShs' 000	KShs' 000
Basic pay and other allowances	12,000	7,920
Total	12,000	7,920
Total 29 (b) iii	12,000	7,920

BY ORDER OF THE BOARD

Mercy Mbijiwe

**COMPANY SECRETARY** 

**Date: 14 April 2022** 

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are responsible for the preparation and fair presentation of the Consolidated and Separate financial statements of Sameer Africa Plc set out on pages 14 to 93 which comprise the Consolidated and Company statements of financial position at 31 December 2021, Consolidated and Company statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows for the year then ended, and notes to the financial statements including a summary of significant accounting policies and other explanatory information.

The Directors' responsibilities include: determining that the basis of accounting described in Note 2 is an acceptable basis for preparing and presenting the financial statements in the circumstances, preparation and presentation of financial statements in accordance with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015 and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

Under the Kenyan Companies Act, 2015 the Directors are required to prepare financial statements for each financial year which give a true and fair view of the financial position of the Group and Company as at the end of the financial year and of the profit or loss of the Group and Company for that year. It also requires the Directors to ensure the Group keeps proper accounting records which disclose with reasonable accuracy the financial position of the Group and Company.

The Directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards and in the manner required by the Kenyan Companies Act, 2015. The Directors are of the opinion that the financial statements give a true and fair view of the financial position of the Group and the Company and of the Group's profit or loss.

The Directors further accept responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

The Directors have made an assessment of the Group's and Company's ability to continue as a going concern and have no reason to believe the Group and Company will not be a going concern for at least the next twelve months from the date of this statement.

The directors acknowledge that the independent audit of the financial statements does not relieve them of their responsibilities

#### Approval of the financial statements

The financial statements, as indicated above, were approved and authorised for issue by the board of directors on 14 April 2022.

Eng. E.K. Mwongera\*

Chairman

Peter Gitonga

Managing Director

Date: 14 April 2022



#### RSM Eastern Africa LLP Certified Public Accountants

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# REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF SAMEER AFRICA PLC

#### Opinion

We have audited the accompanying financial statements of Sameer Africa PLC ("the Company") and its subsidiaries (together, "the Group"), set out on pages 14 to 93, which comprise, for both the Group and the Company, the balance sheet as at 31st December 2021, the statement of profit and loss and other comprehensive income, statement of changes in equity and cash flows for the year then ended, and notes, including a summary of material accounting policies.

In our opinion the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31st December 2021 and of their financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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 $\textbf{Registration number:} \, LLP-3A1VXM$ 

Partners: Ashif Kassam, Lina Ratansi, Nihla Mazrui, Elvis Ogeto



# Key Audit Matters (continued)

Key audit matter	How the matter was addressed
Valuation and existence of trade and other receivables	Trade and other receivables constitute a significant portion of the total assets of the Group and Company. The profile of the customers who constitute the trade receivables balance varies in character and risk. Amounts due from customers may be outstanding for long periods of time before being received by the Group and Company thus potentially exposing the Group and Company to impairment losses.  The Group and Company has also to comply with IFRS 9 which involves significant judgement and estimates from management.
	Our procedures performed included the following:
	<ul> <li>Reviewed the expected credit loss (ECL) model for compliance with the principles of IFRS 9;</li> <li>Tested the ageing of trade receivables, reviewing the data and assumptions made by management in arriving at the provisions;</li> <li>Examined the historical recovery records and current credit status of customers; and</li> <li>Performed alternative procedures where confirmations were not received by checking subsequent receipts from customers after the year end.</li> </ul>
Disclosure of fair value of investment property	The Group had investment property as at 31 December 2021 for which the fair value disclosure is required.  The valuation of investment property depends on certain key assumptions that require significant management judgement.
	Our procedures in relation to the key assumptions used in management's valuation of investment property held by the Group's included:
	<ul> <li>Evaluating the independent valuers' competence, capabilities and objectivity;</li> <li>Checking the accuracy of the input data, on a sample basis, used by the independent valuers including rental income, occupancy rates and risk margins by agreeing them back to management's records, invoices received or other supporting documentation including: key terms of lease agreements, rental income schedules; and prevailing market rents to leasing transactions of comparable properties.</li> </ul>



#### Other information

The directors are responsible for the other information. Other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon, other than that prescribed by the Kenyan Companies Act, 2015, as set out below.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Directors' responsibility for the financial statements

The directors are responsible for the preparation and fair presentation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the requirements of the Kenyan Companies Act, 2015, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



## Auditor's responsibilities for the audit of the financial statements (continued)

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate
  in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal
  control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and
  whether the financial statements represent the underlying transactions and events in a manner that achieves fair
  presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Group's Consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



#### Auditor's responsibilities for the audit of the financial statements (continued)

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on other matters prescribed by the Kenyan Companies Act, 2015 (the Act)

In our opinion,

- i. the information given in the report of the directors on pages 2 and 3 is consistent with the financial statements;
- ii. the auditable part of the directors' remuneration report has been properly prepared in accordance with the Act.

The engagement partner responsible for the audit resulting in this independent auditor's report is **CPA Elvis Ogeto** Practising Certificate No. 2303.

for and on behalf of RSM Eastern Africa LLP Certified Public Accountants

Nairobi

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# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 KShs'000	2020 KShs'000
Revenue	8	651,606	757,488
Cost of sales	9 (b) (i)	(160,517)	(513,795)
Gross profit		491,089	243,693
Other operating income	9 (a)	4,480	37,859
Selling and distribution (costs)/income	9 (b) (ii)	( 9,885)	42,704
Administrative expenses	9 (b) (ii)	( 82,324)	( 140,356)
Other operating expenses	9 (b) (ii)	( 25,520)	( 20,367)
Operating profit		377,480	163,533
Finance income	10	57,399	10,483
Finance costs	10	( 125,175)	(118,778)
Share of profit of equity accounted			
investees (net of income tax)	18 (a)	8,454	16,497
Profit before income tax		318,518	71,735
Income tax expense	11 (a)	( 101,130).	( 28,257)
Profit for the year		217,388	43,478
Other comprehensive income (net of tax)			
(a) Items that are or may be reclassified subse profit or loss	equently to		
Foreign currency translation differences for foreign operations		1,995	2,127
Total other comprehensive income for the year		1,995	2,127
Total comprehensive profit for the year		219,383	45,605
Earnings per share: Basic and diluted (KShs)	12 (a)	0.78	0.16

# COMPANY STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2021

		2021	2020
	Note	KShs'000	KShs'000
Revenue	8	566,461	581,382
Cost of sales	9 (b) (i)	(162,060)	(411,085)
Gross profit		404,401	170,297
Other operating income	9 (a)	3,578	3,445
Selling and distribution costs	9 (b) (ii)	( 5,805)	( 222,212)
Administrative expenses	9 (b) (ii)	( 58,229)	(117,479)
Other operating expenses	9 (b) (ii)	( 14,050)	( 20,120)
Operating profit/(loss)		329,895	( 186,069)
Finance income	10	54,008	125,127
Finance costs	10	( 120,251)	( 114,047)
Profit/(loss) before income tax		263,652	( 174,989)
Income tax expense	11 (a)	( 62,814)	( 18,811)
Profit/(loss) for the year		200,838	( 193,800)
Other comprehensive income (net of tax)			
Total other comprehensive income for the year			
Total comprehensive income/(loss) for the year		200,838	( 193,800)

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2021

		2021	2020 KShs
	Note	KShs '000	<b>'000</b>
ASSETS			
Non-current assets			
Property, plant and equipment	13 (a)	27,744	29,429
Investment properties	15 (a)	575,734	524,894
Prepaid operating lease rentals	16 (a)	334	338
Investment in associate	18	177,561	169,107
Total non-current assets		781,373	723,768
Current assets			
Inventories	19	35,705	2,375
Trade and other receivables	20	256,270	207,143
Current income tax	11 (c)	11,866	50,336
Cash and cash equivalents	21	38,876	63,533
Total current assets		342,717	323,387
TOTAL ASSETS		1,124,090	1,047,155
EQUITY			
Share capital	22 (a)	1,391,712	1,391,712
Retained earnings		(887,504)	(1,104,892)
Translation reserve	22 (b)	(170,109)	( 172,104)
Total equity		334,099	114,716
LIABILITIES			
Non-current liabilities			
Borrowings	23 (a)	495,994	708,588
Deferred income tax	24 (b)	5,630	5,263
Total non-current liabilities		501,624	713,851
Current liabilities			
Trade and other payables	25 (a)	255,537	181,522
Current income tax	11 (c)	32,830	1,416
Borrowings	23 (a)	<u> </u>	35,620
Total current liabilities		288,367	218,588
Total liabilities		789,991	932,439
TOTAL EQUITY AND LIABILITIES		1,124,090	1,047,155

The financial statements on pages 14 to 93 were approved and authorised for issue by the Board of Directors on 14 April 2022

Eng. E.K. Mwongera

Chairman

Peter Gitonga

Managing Director

# COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2021

	Note	2021 KShs '000	2020 KShs '000
ASSETS			
Non-current assets			
Property, plant and equipment	13 (a)	10,064	10,297
Investment properties	15 (a)	477,591	432,203
Prepaid operating lease rentals	16 (a)	334	338
Investment in subsidiaries	17	130,000	130,000
Equity accounted investees	18	137,026	137,026
Total non-current assets		755,015	709,864
Current assets			
Inventories	19	34,576	
Trade and other receivables	20	248,485	198,036
Current income tax	11 (c)		11,924
Cash and cash equivalents	21	32,048	48,822
Total current assets		315,109	258,782
TOTAL ASSETS		1,070,124	968,646
EQUITY			
Share capital	22 (a)	1,391,712	1,391,712
Retained earnings		(1,264,052)	(1,464,890)
Total equity		127,660	(73,178)
LIABILITIES			
Non-current liabilities			
Borrowings	23 (a)	495,994	708,588
Amounts due to subsidiaries	25 (a)	209,620	
Total non-current liabilities		705,614	708,588
Current liabilities			
Trade and other payables	25 (a)	210,981	297,616
Current income tax	11 (c)	25,869	
Borrowings	23 (a)		35,620
Total current liabilities		236,850	333,236
Total liabilities		942,464	1,041,824
TOTAL EQUITY AND LIABILITIES		1,070,124	968,646

The financial statements on pages 14 to 93 were approved and authorised for issue by the Board of Directors on 14 April 2022

Eng. E.K. Mwongera

Peter Gitonga

Chairman

Managing Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

2021	Share capital KShs'000	Accumulated losses KShs'000	Translation reserve KShs'000	Total KShs'000
At start of year	1,391,712	(1,104,892)	(172,104)	114,716
Comprehensive income For the year				
Profit for the year	-	217,388		217,388
Other comprehensive income	-		1,995	1,995
Total comprehensive income	<u> </u>	217,388	1,995	219,383
At end of year	1,391,712	( 887,504)	( 170,109)	334,099
2020				
At start of year	1,391,712	(1,148,370)	(174,231)	69,111
Comprehensive income				
For the year				
Profit for the year		43,478		43,478
Other comprehensive income		- Winding	2,127	2,127
Total comprehensive income		43,478	2,127	45,605
At end of year	1,391,712	(1,104,892)	( 172,104)	114,716

# COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2021

	Share capital KShs'000	Accumulated losses KShs'000	Total KShs'000
2021			
At start of year	1,391,712	(1,464,890)	(73,178)
Comprehensive income For the year			
Profit for the year	<u> </u>	200,838	200,838
Total comprehensive income	<u> </u>	200,838	200,838
At end of year	1,391,712	(1,264,052)	127,660
2020			
At start of year	1,391,712	(1,271,090)	120,622
Comprehensive income For the year			
Loss for the year		(193,800)	( 193,800)
Total comprehensive income	<del>,                                    </del>	(193,800)	(193,800)
At end of year	1,391,712	(1,464,890)	(73,178)

# CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021	2020
		KShs'000	KShs'000
Cash flows from operating activities			
Cash receipts from customers	26	592,867	926,319
Cash payments for purchases	26	( 167,354)	(288,695)
Cash payments for expenses	26	( 57,854)	(328,642)
Cash generated from operating activities		367,659	308,982
Interest paid	10	( 56,843)	(69,925)
Income tax paid	11(c)	( 30,858)	(38,902)
Net cash generated from operating activities		279,958	200,155
Cash flows from investing activities			
Interest received	10	5,152	
Purchase of property, plant and equipment	13 (a)	-	( 22)
Additions to investment property	15 (a)	( 60,818)	(45,596)
Net cash used in investing activities		( 55,666)	(45,618)
Cash flows from financing activities			
Proceeds from borrowings	23 (a)	<u>-</u>	288,990
Repayment of borrowings	23 (a)	( 248,214)	<u>-</u>
Net cash (used in)/generated by financing activities		( 248,214)	288,990
(Decrease)/increase in cash and cash equivalents		( 23,922)	443,527
Movement in cash and cash equivalents:			
and only equivalents			
At start of year		63,533	(375,276)
(Decrease)/increase in cash and cash equivalents		(23,922)	443,527
Effects of exchange movements on cash held		( 735)	(4,718)
At end of year	21	20 076	(2 522
At the of year	4 I	38,876	63,533

# COMPANY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 KShs'000	2020 KShs'000
Cash flows from operating activities			
Cash receipts from customers	26	505,038	882,072
Cash payments for purchases	26	(174,781)	(232,650)
Cash payments for expenses	26	29,368	(503,244)
Cash generated from operating activities		359,625	146,178
Interest paid	10	( 56,843)	(69,925)
Income tax paid	11(c)	( 25,022)	(23,819)
Net cash generated from operating activities		277,760	52,434
Cash flows from investing activities			
Dividends received	10		120,000
Interest received	10	5,152	
Additions to investment property	15(a)	( 51,472)	(27,075)
Net cash (used in)/generated from investing activities		( 46,320)	92,925
Cash flows from financing activities			
Proceeds from long term borrowings	23 (a)		288,990
Repayment of borrowings	23 (a)	(248,214)	-
Net cash (used in)/generated from financing activities		(248,214)	288,990
(Decrease)/increase in cash and cash equivalents		(16,774)	434,349
Movement in cash and cash equivalents:			
At start of year		48,822	(385,527)
(Decrease)/increase in cash and cash equivalents		(16,774)	434,349
At end of year	21	32,048	48,822

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1. REPORTING ENTITY

Sameer Africa Plc is a limited liability Company incorporated in Kenya under the Kenyan Companies Act 2015, and is domiciled in Kenya. The Consolidated financial statements of the company for the year ended 31 December 2021 comprise the company, its subsidiaries and associate (together referred to as the "Group"). The Group primarily is involved in the sourcing, importation and sale of tyres, tubes and flaps and letting of investment properties. The address of its registered office is as follows:

LR No. 12081/9 Mombasa Road PO Box 30429 - 00100 Nairobi

The Company's shares are listed on the Nairobi Securities Exchange.

The Company's parent Company is Sameer Investments Limited, a company incorporated in Kenya and which holds 72.48% of the company's equity interest.

For Kenyan Companies Act 2015 reporting purposes, the balance sheet is represented in these financial statements by the statement of financial position and the profit and loss account by the statement of profit or loss and other comprehensive income.

#### 2. BASIS OF PREPARATION

#### (a) Statement of compliance

The Consolidated and Separate financial statements (the financial statements) are prepared in accordance with and comply with International Financial Reporting Standards (IFRSs) and the Kenya Companies Act, 2015. Details of the Group's and Company's significant accounting policies are included in Note 3.

#### (b) Basis of measurement

The financial statements have been prepared on the historical cost basis, except where otherwise indicated.

#### (c) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The financial statements are presented in Kenya shillings (KShs), which is the Group's and Company's functional and presentation currency. All financial information presented in Kenya shillings (KShs) has been rounded to the nearest thousand, except where otherwise indicated.

## (d) Use of estimates and judgment

In preparing these Consolidated and Separate financial statements, management has made judgements, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 2. BASIS OF PREPARATION

#### (d) Use of estimates and judgement

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

In particular, information about significant areas of estimation and critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements are described in Note 7.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

Except for changes noted in Note 4, the Group has consistently applied the following accounting policies to all periods presented in these financial statements.

References to the Group's accounting policies apply equally to the Company unless otherwise specified.

### (a) Basis of Consolidation

#### (i) Subsidiaries

Subsidiaries are investees controlled by the Group. The Group controls an investee when it is exposed to, or has rights to, variable returns from its involvement in the investee and has the ability to affect those returns through its power over the investee. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred.

Investments in subsidiaries are accounted for at cost less impairment in the Separate financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group, and adjustments made where necessary.

# (ii) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (a) Basis of consolidation

#### (iii) Loss of control

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

#### (iv) Interests in equity accounted investees

The Group's interest in equity accounted investees, comprises its interest in an associate.

Associates are those entities in which the Group has between 20% and 50% of the voting rights and over which the Group exercises significant influence but which it does not control

Interests in the associate is accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements includes the Group's share of profit or loss and other comprehensive income of the equity accounted investees until the date on which significant influence or joint control ceases.

Losses of an equity accounted investee in excess of the Group's interest in that entity are recognised only to the extent that the Group has incurred legal or constructive obligations to make payments on behalf of the investee.

Unrealised gains arising from transaction with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

Investments in equity accounted investees are measured at cost less impairment loss in the separate financial statements of the Company. They are initially recognised at cost which includes transaction costs.

#### (b) Foreign currencies

#### (i) Foreign currency transactions and balances

Foreign currency transactions are translated into the functional currency of the respective entity using the exchange rates prevailing at the dates of the transactions.

Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Non-monetary assets and liabilities that are based on historical cost in a foreign currency are not retranslated.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# (b) Foreign currencies

#### (ii) Foreign operations

The results and financial position of all Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the Group's presentation currency are translated into the presentation currency as follows:

- (i) assets and liabilities for each statement of financial position presented are translated at the closing rate at the reporting date.
- (ii) income and expenses for each statement of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions); and
- (iii) all resulting exchange differences are recognised in other comprehensive income and accumulated in the translation reserve.

#### (c) Segment reporting

Operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segments and to assess their performance. The Group organizes its activity by business and geographical lines and these are defined as the Group's reportable segments. The four business segments are Sourcing and Distribution, Regional Operations, Yana Tyre Centres and Property Rentals.

#### (d) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable for the sale of goods and services in the ordinary course of the Group and Company's activities. Net revenue is stated net of value-added tax (VAT), excise duty, returns, rebates and discounts and after eliminating sales within the Group.

Revenue is measured based on the consideration to which the Group and Company expects to be entitled in a contract with a customer. The Group and Company recognises revenue when it transfers control of a product or service to a customer.

The Group and Company recognises revenue in accordance with that core principle by applying the following five steps:

Step 1: Identify the contract(s) with a customer;

Step 2: Identify the performance obligations in the contract;

Step 3: Determine the transaction price;

Step 4: Allocate the transaction price to the performance obligations in the contract; and

Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (e) Finance income and finance costs

The Group's finance income and finance costs include:

- Interest income;
- Interest expense;
- Dividend income;
- Foreign currency exchange gain or loss on financial assets and financial liabilities;
- Impairment losses recognised on financial assets (other than trade receivables);
- Reclassification of net gains previously recognised in other comprehensive income.

Interest expense on borrowings is recognised in profit or loss using the effective interest rate unless they are directly attributable to the acquisition, construction or production of a qualifying asset, in which case they are capitalized to that asset.

Foreign exchange gains and losses on financial assets and financial liabilities are reported on a net basis as either finance income or finance cost depending on whether foreign currency movements are in a net gain or net loss position.

#### (f) Employee benefits

#### (i) Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

### (ii) Defined contribution plans

The group and all its employees contribute to the respective National Social Security Funds in the countries in which the Group operates, which are defined contribution schemes.

The group and its employees also contribute to a retirement benefit scheme. The scheme is managed by an independent fund manager. The post-employment benefits received by an employee from the scheme are determined by the amount of contributions by the Group and the employee, together with investment returns arising from the contributions. In consequence, both the actuarial and investment risks fall, in substance, on the employee.

The group's contributions to the retirement benefit schemes are charged to the profit or loss in the year to which they relate. The group has no further obligation in respect of the retirement benefit scheme once the contributions have been paid.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (f) Employee benefits

### (iii) Termination benefits

Termination benefits are recognised as an expense when the Group is demonstrably committed, without a realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of a restructuring or an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer encouraging voluntary redundancy, it is probable that the offer will be accepted, and the number of acceptances can be estimated reliably.

# (g) Taxation

Income tax expense comprises both current tax and change in deferred tax. Income tax expense is recognised in profit or loss except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised in equity or other comprehensive income.

Current tax is the amount of income tax payable on the taxable profit for the year determined in accordance with the relevant tax legislation. The current income tax charge is calculated on the basis of the tax rates enacted or substantively enacted at the reporting date.

Deferred tax is recognised on all temporary differences between the carrying amounts for financial reporting purposes and the amounts used for taxation purposes.

A deferred tax asset is recognised only to the extent that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured using tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset and liability are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# (h) Property, plant and equipment

#### (i) Recognition and measurement

The cost of an item of property, plant and equipment is recognised as an asset if it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. Items of property, plant and equipment are initially recorded at cost and subsequently depreciated. After initial recognition, plant and equipment is carried at historical cost less accumulated depreciation and any accumulated impairment losses. Cost includes expenditures that are directly attributable to the acquisition or construction of the asset.

Where an item of property, plant and equipment is developed or constructed over a period of time, the costs attributable to the item are accumulated in a "capital work in progress" account until the item is commissioned and the cost transferred to the relevant class of property, plant and equipment. Assets under capital work in progress are not depreciated until they are commissioned or are put into active use and transferred to the relevant class of property, plant and equipment.

Assets still under development or construction at the reporting date are shown under "capital works in progress" in the notes to the financial statements. These are capitalised when ready for intended use.

#### (ii) Reclassification to investment property

When the use of a material part of property, or part thereof, changes from owner – occupied to investment property, the property is classified accordingly using the depreciated cost less impairment loss or a proportionate share of the depreciated cost less impairment loss in cases where only a portion of the property is transferred.

#### (iii) Subsequent costs

The cost of replacing a component of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The costs of the day-to-day servicing of property and equipment are recognised in profit or loss as incurred.

#### (iv) Depreciation

Depreciation of an item of property, plant and equipment begins when the item is available for use and continues being depreciated until it is derecognised.

Depreciation is charged on a straight-line basis over the estimated useful lives of the assets. The annual rates of depreciation used are as follows:

Buildings 5-25 years
Tyre and tube molds and fittings 3 - 8 years
Computer equipment 3 years

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# (h) Property, plant and equipment (continued)

#### (iv) Depreciation

Vehicles
Furniture, fittings and equipment

4 years

8 years

The assets' residual values and useful lives are reviewed and adjusted as appropriate at each reporting date.

### (v) De-recognition

The carrying amount of an item of property, plant and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. The gain or loss arising from the de-recognition is included in profit or loss. The gain or loss is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

### (i) Investment property

Investment property is property held to earn rentals or for capital appreciation or both. Investment property, which can include right-of-use assets, is initially recognised at cost including the transaction costs. It is subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Depreciation is calculated using the straight-line method to write down the cost of the property to its residual value over its estimated useful life. Gains or losses on disposal are recognised in profit or loss.

Subsequent expenditure on investment property where such expenditure increases the future economic value in excess of the original assessed standard of performance is added to the carrying amount of the investment property. All other subsequent expenditure is recognised as an expense in the year in which it is incurred.

#### (j) Intangible assets – computer software

Computer software development costs and the acquisition cost of software licenses are capitalized on the basis of the costs incurred to develop or acquire and bring to use the specific software. Software costs are capitalized only if the expenditure can be reliably measured, the product is technically and commercially viable, future economic benefits are probable and the Group intends to and has resources to complete development and use or sell the asset. Subsequent to initial recognition, software acquisition and development expenditure is carried at cost less accumulated amortisation and any accumulated impairment losses. Computer software development and acquisition costs are amortised on a straight line basis over 8 years.

#### (k) Inventories

Stores and supplies, and finished goods are stated at the lower of cost and net realisable value. Cost is determined by the weighted average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). Net realisable value is the estimate of the selling price in the ordinary course of business, less any costs of completion and selling expenses. If the purchase or production cost is higher than net realisable value, inventories are written down to net realisable value.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## (l) Financial instruments

## (i) Classification

The Group and Company classify financial instruments into the following categories:

- a. Financial assets that are held within a business model whose objective is to hold assets in order to collect contractual cash flows, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified and measured at amortised cost.
- b. Financial assets that are held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets, and for which the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding, are classified and measured at fair value through other comprehensive income.
- c. All other financial assets are classified and measured at fair value through profit or loss.
- d. Notwithstanding the above, the Group and Company may:
  - i. on initial recognition of an equity investment that is not held for trading, irrevocably elect to classify and measure it at fair value through other comprehensive income;
  - ii. on initial recognition of a debt instrument, irrevocably designate it as classified and measured at fair value through profit or loss if doing so eliminates or significantly reduces a measurement or recognition inconsistency.
- e. Financial liabilities that are held for trading (including derivatives), financial guarantee contracts, or commitments to provide a loan at a below-market interest rate are classified and measured at fair value through profit or loss. The Company may also, on initial recognition, irrevocably designate a financial liability as at fair value through profit or loss if doing so eliminates or significantly reduces a measurement or recognition inconsistency.
- f. All other financial liabilities are classified and measured at amortised cost.

Financial instruments held during the year were classified as follows:

- Trade and other receivables were classified as at amortised cost;
- Borrowings and trade and other liabilities were classified as at amortised cost.

#### (ii) Recognition and initial measurement

Financial assets and financial liabilities are recognised in the Group and Company's statement of financial position when the Group or Company becomes a party to the contractual provisions of the instrument.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (l) Financial instruments (continued)

#### (ii) Recognition and initial measurement (continued)

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

#### (iii) Classification and subsequent measurement

The Group and Company classify their financial assets in the following categories; amortised cost, fair value through profit or loss (FVTPL) and fair value through other comprehensive income (FVOCI). The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

The classification of financial assets and their subsequent accounting will be determined by the application of dual tests examining the contractual cash flow characteristics of the financial instruments and the Group's business model for managing the assets.

Financial assets may be held at amortised cost only where both:

- the asset is held in a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that consist solely of principal and interest on the outstanding principal.

#### (iv) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

#### (v) Impairment of financial assets

The Group recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost or at FVOCI, trade receivables and contract assets, as well as on financial guarantee contracts. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (I) Financial instruments (continued)

## (v) Impairment of financial assets

For financial assets carried at amortised cost (including loans and other receivables such as trade debtors), impairment losses are recognised under the "expected loss model", building up a debtors' provision / allowance account against credit losses over the life of the financial asset (including an estimate of initial credit risk).

The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition and, consequently, more timely information is provided about expected credit losses.

### (vi) Derecognition

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged or cancelled or expires.

#### (m) Leases

#### (i) Leases under which the Group is the lessee

On the commencement date of each lease (excluding leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value) the Company recognises a right-of-use asset and a lease liability.

The lease liability is measured at the present value of the lease payments that are not paid on that date. The lease payments include fixed payments, variable payments that depend on an index or a rate, amounts expected to be payable under residual value guarantees, and the exercise price of a purchase option if the Company is reasonably certain to exercise that option. The lease payments are discounted at the interest rate implicit in the lease. If that rate cannot be readily determined, the Company's incremental borrowing rate is used.

For leases that contain non-lease components, the Group allocates the consideration payable to the lease and non-lease components based on their relative stand-alone components.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (m) Leases (continued)

#### (i) Leases under which the Group is the lessee (continued)

The right-of-use asset is initially measured at cost comprising the initial measurement of the lease liability, any lease payments made on or before the commencement date, any initial direct costs incurred, and an estimate of the costs of restoring the underlying asset to the condition required under the terms of the lease.

Subsequently the lease liability is measured at amortised cost, subject to remeasurement to reflect any reassessment, lease modifications, or revised fixed lease payments.

Leasehold land and buildings are subsequently carried at revalued amounts, based on annual/triennial valuations by external independent valuers, less accumulated depreciation and accumulated impairment losses. All other right-of-use assets are subsequently measured at cost less accumulated depreciation and any accumulated impairment losses, adjusted for any remeasurement of the lease liability. Depreciation is calculated using the straight-line method to write down the cost of each asset to its residual value over its estimated useful life. If ownership of the underlying asset is not expected to pass to the Company at the end of the lease term, the estimated useful life would not exceed the lease term.

Increases in the carrying amount arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. Decreases that offset previous increases of the same asset are recognised in other comprehensive income. All other decreases are charged to the profit and loss account. Annually, the difference between the depreciation charge based on the revalued carrying amount of the asset charged to the profit and loss account and depreciation based on the asset's original cost (excess depreciation) is transferred from the revaluation surplus reserve to retained earnings.

For leases with a term, on commencement, of 12 months or less and leases for which the underlying asset is of low value, the total lease payments are recognised in profit or loss on a straight-line basis over the lease period.

#### (ii) Leases under which the Group is the lessor

Leases that transfer substantially all the risks and rewards of ownership of the underlying asset to the lessee are classified as finance leases. All other leases are classified as operating leases. Payments received under operating leases are recognised as income in the profit and loss account on a straight-line basis over the lease term. The Group has not entered into any finance leases.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### (n) Provisions

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

(i) Restructuring: A provision for restructuring is recognised when the group has approved a detailed and formal restructuring plan, and the restructuring has either commenced or has been announced publicly. Future operating losses are not provided for.

## (o) Fair value measurement

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the group has access at that date. The fair value of a liability reflects its non-performance risk.

The group measures the fair value of an instrument using the quoted price, if one is available, in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Group uses valuation techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

Fair values are categorised into three levels in a fair value hierarchy based on the degree to which the inputs to the measurement are observable and the significance of the inputs to the fair value measurement in its entirety:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### (p) Fair value measurement

Transfers between levels of the fair value hierarchy are recognised by the Group at the end of the reporting period during which the change occurred.

### (q) Dividends

Dividends are recognised as a liability in the period in which they are declared. Proposed dividends are not recognised until they have been declared at an annual general meeting.

### (r) Share capital

Ordinary shares are classified as 'share capital' in equity. Equity instruments issued by a Group entity are recognised at the value of proceeds received, net of direct issue costs. Incremental costs directly attributable to the issue of ordinary shares, net of any tax effects, are recognised as a reduction from equity.

### (s) Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares.

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 4. NEW STANDARDS. AMENDMENT AND INTERPRETATIONS

### a. New standards, amendments and interpretations effective and adopted during the year

Two Amendments to standards became effective for the first time in the financial year beginning 1st January 2021 and have been adopted by the Group. None of the Amendments has had an effect on the Group's financial statements.

### b. New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2021

The Group has not applied any of the new or revised Standards and Interpretations that have been published but are not yet effective for the year beginning 1st January 2021, and the Directors do not plan to apply any of them until they become effective. Note 4 lists all such new or revised standards and interpretations, with their effective dates, none of which is expected to have a significant impact on the Group's financial statements in the period of initial application.

- i. Amendments to IAS 37 titled Onerous Contracts Cost of Fulfilling a Contract (issued in May 2020). The amendments clarify that for the purpose of assessing whether a contract is onerous, the cost of fulfilling the contract includes both the incremental costs of fulfilling that contract and an allocation of other costs that relate directly to fulfilling contracts. They are effective for contracts for which an entity has not yet fulfilled all its obligations on or after 1 January 2022
- ii. Amendments to IAS 16 titled Property, Plant and Equipment: Proceeds before Intended Use (issued in May 2020) The amendments, applicable to annual periods beginning on or after 1 January 2022, prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing an asset for its intended use. Instead, a company will recognise such sales proceeds and related cost in profit or loss.
- iii. Amendment to IFRS 1 titled Subsidiary as a First-time Adopter (issued in May 2020 as part of the Annual Improvements to IFRS Standards 2018-2020) The amendment, applicable to annual periods beginning on or after 1 January 2022, provides a subsidiary that becomes a first-time adopter later than its parent with an exemption relating to the measurement of its assets and liabilities. The exemption does not apply to components of equity
- iv. Amendment to IFRS 9 titled Fees in the '10 per cent' Test for Derecognition of Financial Liabilities (issued in May 2020 as part of the Annual Improvements to IFRS Standards 2018-2020) The amendment, applicable to annual periods beginning on or after 1 January 2022, to IFRS 9 clarifies the fees that a company includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability.
- v. Amendment to IAS 41 titled Taxation in Fair Value Measurements (issued in May 2020 as part of the Annual Improvements to IFRS Standards 2018-2020) The amendment, applicable to annual periods beginning on or after 1 January 2022, to IAS 41 removed the requirement to exclude taxation cash flows when measuring fair value. This amendment aligned the requirements in IAS 41 on fair value measurement with those in other IFRS Standards.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

- 4. NEW STANDARDS, AMENDMENT AND INTERPRETATIONS (CONTINUED)
  - (b) New and amended standards and interpretations in issue but not yet effective for the year ended 31 December New and amended standards and interpretations in issue but not yet effective for the year ended 31 December 2021
    - vi. IFRS 17 Insurance Contracts (issued in May 2017) The new standard, effective for annual periods beginning on or after 1st January 2023, establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts issued. It also requires similar principles to be applied to reinsurance contracts held and investment contracts with discretionary participation features issued. The objective is to ensure that entities provide relevant information in a way that faithfully represents those contracts. The Company does not issue insurance contracts.
    - vii. Amendments to IAS 1 titled Classification of Liabilities as Current or Non-current (issued in January 2020) The amendments, applicable to annual periods beginning on or after 1 January 2023, clarify a criterion in IAS 1 for classifying a liability as non-current: the requirement for an entity to have the right to defer settlement of the liability for at least 12 months after the reporting period.
    - viii. Amendments to IAS 8 titled Definition of Accounting Estimates (issued in February 2021) The amendments, applicable to annual periods beginning on or after 1st January 2023, introduce a definition of 'accounting estimates' and include other amendments to IAS 8 to help entities distinguish changes in accounting policies from changes in accounting estimates.
    - ix. Amendments to IAS 1 titled Disclosure of Accounting Policies (issued in February 2021) The amendments, applicable to annual periods beginning on or after 1st January 2023, require entities to disclose their material accounting policy information rather than their significant accounting policies.
    - x. Amendments to IFRS 16 titled Covid-19-Related Rent Concessions Beyond 30th June 2021 (issued in March 2021) The previous amendment to IFRS 16 permitted the practical expedient to be applied only to reductions in lease payments that did not extend beyond 30th June 2021. This amendment, applicable to annual periods beginning on or after 1st April 2021 allows the practical expedient to be applied to reductions in lease payments that do not extend beyond 30th June 2022.
    - xi. Amendments to IAS 12 titled Deferred Tax Related to Assets and Liabilities arising from a Single Transaction (issued in May 2021) The amendments, applicable to annual periods beginning on or after 1st January 2023, narrowed the scope of the recognition exemption in paragraphs 15 and 24 of IAS 12 (recognition exemption) so that it no longer applies to transactions that, on initial recognition, give rise to equal taxable and deductible temporary differences.
    - xii. Amendments to IFRS 10 and IAS 28 titled Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (issued in September 2014) The amendments, applicable from a date yet to be determined, address a current conflict between the two standards and clarify that a gain or loss should be recognised fully when the transaction involves a business, and partially if it involves assets that do not constitute a business.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE

### Overview

The Group's activities expose it to a variety of financial risks including credit, liquidity and market risks. The Group's overall risk management policies are set out by the board and implemented by the management, and focus on the unpredictability of changes in the business environment and seek to minimise the potential adverse effects of such risks on the Group's performance by setting acceptable levels of risk. The Group does not hedge against any risks.

### (a) Credit risk and expected credit losses

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. Credit risk mainly arises from financial assets, and is managed on a group-wide basis.

Credit risk on financial assets with banking institutions is managed by dealing with institutions with good credit ratings.

### Trade and other receivables

Credit risk on trade receivables is managed by ensuring that credit is extended to customers with an established credit history. The credit history is determined by taking into account the financial position, past experience and other relevant factors. Credit is managed by setting a credit limit and credit period for each customer. The utilisation of the credit limits and the credit period is monitored by management on a monthly basis.

In assessing whether the credit risk on a financial asset has increased significantly, the Group compares the risk of default occurring on the financial asset as at the reporting date with the risk of default occurring on that financial asset as at the date of initial recognition. In doing so, the Group considers reasonable and supportable information that is indicative of significant increases in credit risk since initial recognition and that is available without undue cost or effort. There is a rebuttable assumption that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due.

For these purposes default is defined as having occurred if the debtor is in breach of contractual obligations, or if information is available internally or externally that suggests that the debtor is unlikely to be able to meet its obligations. However, there is a rebuttable assumption that default does not occur later than when a financial asset is 90 days past due.

If the Group does not have reasonable and supportable information to identify significant increases in credit risk and/or to measure lifetime credit losses when there has been a significant increase in credit risk on an individual instrument basis, lifetime expected credit losses are recognised on a collective basis. For such purposes, the Company groups financial assets on the basis of shared credit risk characteristics, such as:

- type of instrument
- industry in which the debtor operates
- nature of collateral

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (a) Credit risk and expected credit losses (continued)

### Trade and other receivables (continued)

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit impaired include observable data about the following events:

- significant financial difficulty of the debtor
- a breach of contract
- it is probable that the debtor will enter bankruptcy
- the disappearance of an active market for the financial asset because of financial difficulties

The gross carrying amount of financial assets with exposure to credit risk at the balance sheet date was as follows:

### (i) Group

### Basis for measurement of loss

	allowance						
	12-month expected credit losses	Lifetime	expected cred	it losses (see no	te below)		
		(a)	(b)	· (c)	Total		
	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000		
At 31st December 2021							
Trade receivables				137,583	137,583		
Other receivables	102,807				102,807		
Cash at bank	38,876	_			38,876		
Gross carrying amount	141,683			137,583	279,266		
Loss allowance				( 47,781)	(47,781)		
Exposure to credit risk	141,683			89,802	231,485		

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

- 5. FINANCIAL INSTRUMENTS RISK MANAGEMENT AND FAIR VALUE (CONTINUED)
  - (a) Credit risk and expected credit losses (continued)
  - i) Group

(a) KSh'000	(b) KSh'000	(c) KSh'000  248,723	102,782 63,533
KSh'000		248,723 - - 248,723	KSh'000  248,723 102,782 63,533  415,038
5 -		248,723	63,533
5 -		248,723	63,533
5 -			63,533
5 -			
			415,038
<u>-</u>		(158,120)	
5			(158,120)
		90,603	256,918
measurement	of loss allowance	e	
Lifet ses	ime expected cre	edit losses (see no	ote below)
(a) KSh'000	(b) KSh'000	(c) KSh'000	Total KSh'000
_		108,254	108,254
-	349,501	·	349,501
0 -		4 4 1 1 1 <del>-</del>	23,550
8 -		<u> </u>	32,048
	349,501	108,254	513,353
8 -	(253,127)	(41,283)	(294,410)
8 -		66,971	218,943
			- (253,127) (41,283)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

- (a) Credit risk and expected credit losses (continued)
- (ii) Company

	Basis for mea	asurement of lo	oss allowance			
	12-month expected credit losses	Lifetime	Lifetime expected credit losses (see note belo			
		(a)	(b)	(c)	Total	
	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000	
At 31st December 2020						
Trade receivables		-		89,484	89,484	
Amount due from subsidiaries			364,131		364,131	
Other receivables	39,435				39,435	
Cash at bank	48,822				48,822	
Gross carrying amount	88,257	2	364,131	89,484	541,872	
Loss allowance			(253,127)	(51,786)	(304,913)	
Exposure to credit risk	88,257		111,004	37,698	236,959	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (a) Credit risk and expected credit losses (continued)

Financial assets for which the loss allowance has been measured at an amount equal to lifetime expected credit losses have been analysed above based on their credit risk ratings as follows:

- (a) financial assets for which credit risk has increased significantly since initial recognition but that are not credit impaired;
- (b) financial assets that are credit impaired at the balance sheet date; and
- (c) trade receivables, contract assets and lease receivables for which the loss allowance is always measured at an amount equal to lifetime expected credit losses, based, as a practical expedient, on provision matrices.

The age analysis of the trade receivables at the end of each year was as follows:

	Gro	oup	Company		
	2021 KShs '000	2020 KShs '000	2021 KShs '000	2020 KShs '000	
Not past due	6,629	9,205	5,041	13,420	
Past due					
:by 31 to 60 days	7,450	20,264	6,184	15,188	
:by 61 to 90 days	53,362	9,869	38,930	4,116	
:by 91 to 180 days	22,361	51,265	16,816	4,974	
over 181 days			-		
Total past due	83,173	81,398	61,930	24,278	
Total	89,802	90,603	66,971	37,698	
Loss allowance	47,781	158,120	41,283	51,786	
Total trade receivables	137,583	248,723	108,254	89,484	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (a) Credit risk and expected credit losses (continued)

The changes in the loss allowance during the year were as follows:

	Basis	for measureme	ent of loss allow	vance	
(i) Group	12-month expected credit losses	Lifetime e	expected credit note above)	losses (see	
		(a)	(b)	(c)	Total
	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000
Year ended 31st December 2021 At start of year The changes in the loss allowance during the year were as follows: Changes arising from whether the loss allowance is measured at an amount equal to 12-month or lifetime expected credit losses				158,120	158,120
			-	(110,339)	(110,339)
At end of year				47,781	47,781
Year ended 31st December 2020 At start of year The changes in the loss allowance during the year were as follows:				247,734	247,734
Changes arising from whether the loss allowance is measured at an amount equal to 12-month or lifetime expected credit losses				(89,614)	(89,614)
At end of year		-		158,120	158,120

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (a) Credit risk and expected credit losses (continued)

The changes in the loss allowance during the year were as follows:

	Basis	for measureme	ent of loss allow	ance	
(ii) Company	12-month expected credit losses	Lifetime e	expected credit on note above)	losses (see	
		(a)	(b)	(c)	Total
	KSh'000	KSh'000	KSh'000	KSh'000	KSh'000
Year ended 31st December 2021 At start of year Changes arising from whether the loss allowance is measured at an		- -	253,127	51,786	304,913
amount equal to 12-month or lifetime expected credit losses				(10,503)	(10,503)
At end of year			253,127	41,283	294,410
Year ended 31st December 2020 At start of year				111,209	111,209
Changes arising from whether the loss allowance is measured at an					
amount equal to 12-month or lifetime expected credit losses	<u> </u>		253,127	(59,423)	193,704
At end of year =	<u> </u>		253,127	51,786	304,913

The Company does not hold any collateral against the past due or impaired receivables. The management continues to actively follow up past due receivables.

### (b) Liquidity risk

Liquidity risk is the risk that the Group and Company will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. The Group also monitors the level of expected cash flows from trade and other receivables together with expected cash outflows on trade and other payables.

The following are the contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and include expected interest payments.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED) 'n

Liquidity risk (p)

Total	KShs '000	495,994	751,531
1-3 years	KShs '000	495,994	495,994
1-3 3 3 months - 1 noths	KShs '000		
1-3 months	KShs '000	255,537	255,537
Carrying amount	. KShs '000	495,994	751,531
(i) Group	31 December 2021:	Non - derivative financial liabilities Borrowing (Note 23 (a)) Trade and other payables (Note 25 (a))	At 31 December 2021

31 December 2020:

Non - derivative financial liabilities	Borrowing (Note 23 (a)) Trade and other payables (Note 25 (a))

At 31 December 2020

744,208 181,552	925,760
708,588	708,588
29,255	29,255
6,365	187,917
744,208 181,552	925,760

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED) S.

Liquidity risk (p)

Carrying 1-3 3months-1 amount months year 1-3 years KShs '000 KShs '000 KShs '000 KShs '000	ites 495,994 - 495,994 (a)) 420,601 210,981 - 209,620	916,595 210,981 - 705,614		ies	(a)) 744,208 6,365 29,255 708,588	
(ii) Company 31 December 2021:	<b>Non - derivative financial liabilit</b> Borrowings (Note 23 (a)) Trade and other payables (Note 25	At 31 December 2021	31 December 2020:	Non - derivative financial liabilities	Borrowings (Note 23 (a)) Trade and other payables (Note 25	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

# FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### Market risk

i

of its holding of financial instruments. The objective of market risk management is to manage and control market risk exposures within Market risk is the risk that changes in market prices - such as foreign exchange and interest rates will affect the Group's income or value acceptable parameters, while optimizing return.

# Foreign exchange risk - Group exchange risk from recognised financial assets and liabilities

The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures. Foreign exchange risk arises from recognised foreign currency assets and liabilities and net investments in foreign operations.

### Exposure to currency risk

The summary quantitative data about the Group and Company's exposure to currency risk as reported to the management of the Group is as follows; (amounts in KShs '000)

### Financial

		21 15 15 15	1000 000			10000	0000	
		SI DECEMBER 2021	DEK 2021			31 DECEIV	SI DECEMBER 2020	
	OSD	ZZL	NGX	BIF	OSD	TZS	NGX	BIF
	000,	000,	000,	000,	000,	000,	000.	000,
Financial assets								
Cash and cash equivalents	8,650	193	421	448	7,276	9,083	1,601	394
Trade receivables	18,928		•		18,283	56,855	10,004	38,827
	27,578	193	421	448	25,559	65,938	11,605	39,221
Financial liabilities Long term facilities	( 495,994)				( 744,208)			
Trade and other payables	7,936	(2,223)	(868)	(2,528)	15,443	(2,068)	(141)	(2,595)
	( 488,058)	(2,223)	(668)	(2,528)	( 728,765)	(2,068)	(141)	(2,595)
Net financial exposure	( 460,480)	(2,030)	(478)	(2,080)	( 703,206)	63,870	11,464	36,626

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (c) Market risk (continued)

### (i) Foreign exchange risk

The following significant exchange rates have been applied during the year.

	Average	rate	Year-end spot rate		
	2021	2020	2021	2020	
USD	109.8650	106.6301	113.1400	109.2850	
TZS	0.0491	0.0471	0.0475	0.0461	
UGX	0.0319	0.0297	0.0307	0.0286	
BIF	0.0567	0.0563	0.0557	0.0557	

### Sensitivity analysis

A reasonably possible strengthening or (weakening) of the key currencies against the Kenya shilling, would have affected the measurement of financial instruments denominated in foreign currency and affected the profit or loss by the amounts shown below. The analysis assumes that all other variables remain constant and ignores the impact of forecast sales and purchases.

		Profit or lo	ss/equity
Effect in KShs '000	He by wide	Strengthening	Weakening
31 December 2021			
	%		
Currency	movement		
USD	3%	(13,814)	13,814
TSH	. 10%	(203)	203
UGX	5%	42	(42)
BIF	3%	(62)	62
31 December 2020			
USD	3%	(21,096)	21,096
TSH	10%	6,387	(6,387)
UGX	5%	573	(573)
BIF	3%	1,099	(1,099)

The Group does not hold any derivative financial instruments or financial assets measured at fair value through other comprehensive income. All exchange gains and losses arising from exposure to foreign exchange risks on its non-derivative financial instruments, are charged to profit or loss. The above sensitivity analysis would therefore have no direct effect on equity.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (c) Market risk (continued)

### (i) Foreign exchange risk (continued)

### Exchange risk from net investments in foreign operations

The Group has subsidiaries in Uganda, Burundi and Tanzania. Therefore, the net investments in these subsidiaries are exposed to foreign exchange risk upon consolidation of the financial statements and any losses/ (gains) are charged / (credited) to other comprehensive income. The effect of changes in the exchange rates as at 31 December 2021 would have had on the translation reserve are shown below:

### Uganda

At 31 December 2021, if the Ugandan Shilling had weakened/strengthened by 5% (2020 – 5%) against the Kenyan Shilling with all other variables held constant, the net (charge)/credit to the other comprehensive income would have been KShs 3,542,274 (2020 – KShs 3,402,895) higher/lower.

### Burundi

At 31 December 2021, if the Burundi Franc had weakened/strengthened by 3% (2020 – 3%) against the Kenyan Shilling with all other variables held constant, the net (charge)/credit to other comprehensive income would have been KShs 861,183 (2020 – KShs 165,254) higher/lower.

### Tanzania

At 31 December 2021, if the Tanzanian Shilling had weakened/strengthened by 10% (2020 – 10%) against the Kenyan Shilling with all other variables held constant, the net (charge)/credit to other comprehensive income would have been KShs 4,320,738 (2020 – KShs 1,194,424) higher/lower.

### Company exchange risk from recognised financial assets and liabilities

At 31 December 2021, if the Kenya Shilling had weakened/strengthened by 3% against the US dollar with all other variables held constant, company profit for the year would have been KShs 14,879,829 (2020 – KShs 21,096,171) higher/lower, mainly as a result of US dollar denominated financial instruments.

The company does not hold any derivative financial instruments or financial assets measured at fair value through other comprehensive income. All exchange gains and losses arising from exposure to foreign exchange risks on its non-derivative financial instruments, are charged to profit or loss. The above sensitivity analysis would therefore have no direct effect on equity.

### (ii) Interest rate risk

The Group also has borrowings at fixed rates. No limits are placed on the ratio of variable rate borrowing to fixed rate borrowing

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (c) Market risk (continued)

### (ii) Interest rate risk (continued)

### Exposure to interest rate risk

The interest rate profile of the Group's and Company's fixed interest-bearing financial instruments as reported to management of the Group is as follows;

	Gr	oup	Com	Company	
	2021 KShs '000	2020 KShs '000	2021 KShs '000	2020 KShs '000	
Fixed rate instruments	TESHS 000	TROMS 000	TESTIS 000	TROMS OUT	
Financial liabilities (Note					
23 (a))	(495,994)	(744,208)	_(495,994)	(744,208)	
Exposure	(495,994)	(744,208)	(495,994)	(744,208)	

Financial liabilities relate to borrowings.

### Fair value sensitivity analysis on fixed rate instruments

The Group does not account for its fixed-rate financial assets and financial liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would have no effect on profit or loss or equity.

### (d) Capital management

The board's policy is to maintain a strong capital base so as to maintain creditor and market confidence and to sustain future development of the business.

The Group sets the amount of capital in proportion to risk. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders or adjust the amount of capital expenditure. The Group monitors capital on the basis of the debt-to-adjusted capital ratio, calculated as net debt to capital. Net debt is calculated as total debt (as shown in the statement of financial position) less cash and cash equivalents. Capital comprises all components of equity (i.e. share capital, retained earnings, and other reserves).

The director's target is to maintain a gearing ratio not exceeding 10% for the Group and 20% for the company.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

### 5. FINANCIAL INSTRUMENTS - RISK MANAGEMENT AND FAIR VALUE (CONTINUED)

### (d) Capital management (continued)

	Gro	oup	Company		
	2021	2020	2021	2020	
	KShs '000	KShs '000	KShs '000	KShs '000	
Total borrowings (Note 23) Less: Cash and cash	495,994	744,208	495,994	744,208	
equivalents (Note 21)	( 38,876)	( 63,533)	( 32,048)	( 48,822)	
Net debt	457,118	680,675	463,946	695,386	
Total equity	334,099	114,716	127,660	(73,178)	
Total capital	791,217	795,391	591,606	622,208	
Gearing ratio	57.77%	85.58%	78.42%	111.76%	

### (e) Fair values

None of the Group's financial instruments are measured at fair value. The Group has not disclosed fair values for financial instruments not measured at fair value, such as short-term trade receivables and payables and borrowings, because their carrying amounts are a reasonable estimation of their fair values.

### 6. OPERATING SEGMENTS

### (a) Basis of segmentation

The Group identifies primary segments based on the dominant source, nature of risks and returns, geographical distribution and internal organization and management structure. The operating segments are the segments for which separate financial information is available and for which operating profit /(loss) is evaluated regularly by the Managing Director and executive management in deciding how to allocate resources and assess performance.

The following summary describes the operations of each segment.

Reportable segment	Operations
Sourcing and distribution	Sourcing, buying and distribution of tyres,
	tubes and flaps
Regional operations	Buying and distribution of tyres, tubes and
	flaps in the Eastern Africa Region
Yana Tyre Centre	Retailing of tyres, tubes and flaps and
	provision of tyre related services
Rental business	Letting of investment properties

There is a significant level of integration between the distribution, regional operations and Yana Tyre Centre segments. This includes inter segment sales of products as well as shared marketing and sales services. Inter-segment pricing is determined on an arm's length basis.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

## 6. OPERATING SEGMENTS (CONTINUED)

## (b) Information about reportable segments

Information related to each reportable segment is set out below. Segment profit/(loss) after tax is used to measure performance because management believes that this information is the most relevant in evaluating results of the respective segments relative to other entities in similar operations.

				Repo	Reportable segments	S				
	Sourcing & distribution	tribution	Regional operations	perations	Yana Tyre centres	centres	Rental business	usiness	Total	
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000
External revenues Inter-segment revenues	266,584 27,345	345,562 9,083	2,630	26,517	50,861	96,449	331,532	288,961	651,606 27,345	757,488
Segment revenue	293,928	354,645	2,630	26,517	50,861	96,449	331,532	288,961	678,951	766,571
Segment profit/(loss) before tax	52,083	(211,302)	( 33,396)	39,769	27,864	22,244	263,592	118,443	310,142	(30,844)
Segment profit after tax	(3,986)	(211,302)	(53,403)	(6,492)	27,864	22,244	186,454	(21,765)	209,012	( 59,101)
Dividend earned Interest expense	. 56,843)	120,000 ( 69,925)	• •		1				. 56.843)	120,000
Depreciation and amortisation	( 240)	( 471)			(921)	(921)	(10,506)	(8,982)	( 11,667)	( 10,374)
Share of profit from equity accounted investees	8,454	16,497							8,454	16,497
Segment assets Fourity accounted	620,967	553,463	64,365	74,907	40,575	32,693	880,684	781,884	1,606,591	1,442,947
investees Capital expenditure	177,561	169,107			1.1		( 60,818)	. ( 45,617)	177,561 ( 60.818)	169,107
Segment liabilities	(959,767)	(1,053,238)	(88,851)	(67,946)	(214,276)	(234,770)	(152,240)	(145,381)	(1,415,134)	(1,501,335)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 6. OPERATING SEGMENTS (CONTINUED)

### (c) Reconciliation of information on reportable segments to IFRS measures

The Group's internal accounting policies and measures are consistent with IFRS. Therefore, the reconciling items are limited to items that are not allocated to reportable segments and inter-segment eliminations, as opposed to a difference in the basis of preparation of the information.

	2021 KShs'000	2020 KShs'000
(i) Revenues		
Total revenues for reportable segments	678,951	766,571
Elimination of intersegment revenues	(27,345)	(9,083)
Consolidated revenue	651,606	757,488
(ii) Profit/(loss) before tax		
Segments profit/(loss) before tax	310,142	(30,844)
Provision due from subsidiaries	<u>-</u>	253,127
Share of profit on equity accounted investee	8,454	16,497
Elimination of intersegment expenses		(170,000)
Inter-segment unrealised profits	(78)	2,955
Consolidated loss before tax	318,518	71,735
(iii) Assets		
Total segment assets	1,606,591	1,442,947
Elimination of inter-segment;		
-Net unrealised profits on inventories	(78)	
- Receivables	( 340,823)	( 284,210)
- Intercompany provisions	· ·	-
Investment in subsidiaries	( 194,000)	( 194,000)
Share of profit/(loss) of equity accounted		
investees	40,534	32,082
Consolidated total assets	1,112,224	996,819
(iv) Liabilities		
Total segment liabilities	1,415,134	1,501,335
Elimination of inter-segment payables	( 630,773)	( 574,159)
Consolidated total liabilities	784,361	927,176

Segment assets and liabilities exclude current and deferred taxes

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 6. OPERATING SEGMENTS (CONTINUED)

### (d) Geographic information

The Group operates in various markets within the greater Eastern and Southern Africa markets. The sourcing plant is domiciled in Kenya with other markets involved in distribution, retail and trading. The geographic information below analyses the Group's revenues and non-current assets by the country of domicile and other countries. In preparing the following information, segment revenue has been based on geographic location of customers and segment non-current assets were based on the geographic location of the assets. Non-current assets exclude financial instruments, employee benefits assets and deferred tax assets.

		2021 KShs'000	2020 KShs'000
(i)	Revenues		
	Country of domicile		
	Kenya	539,116	592,052
	All foreign countries		
	Uganda		19,278
	Tanzania	2,630	4,270
	Burundi		2,969
	Others	109,860	138,919
	Consolidated revenue	651,606	757,488
(ii)	Non-current assets		
	Country of domicile		
	Kenya	781,373	723,768
	All foreign countries		
	Uganda		
	Tanzania		
	Burundi		
	Consolidated total non-current assets	781,373	723,768

### (e) Major customer

The Group and its entities do not place reliance on any particular customer for its operations. None of the Group's individual customers transacts revenues of 10% or more of the Group's turnover.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 7. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

### (a) Critical accounting estimates and assumptions

In preparing the annual financial statements management is required to make estimates and assumptions that affect the amounts presented in the annual financial statements and related disclosures. Use of available information and application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant estimates and judgements include:

### — Impairment

The Group assesses its trade receivables and other financial and non-financial assets for impairment at each reporting date. In determining whether an impairment loss should be recorded in the profit or loss, the Group makes assumptions underlying recoverable amounts as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from the asset.

### — Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values for both financial and non-financial assets and liabilities. The Group has established a framework with respect to measurement of fair values.

The finance team regularly reviews significant unobservable inputs and valuation adjustments. If third party information is used to measure fair values, the team assesses the evidence obtained from third parties to support the conclusion that such valuations meet the requirements of IFRS including the fair value hierarchy in which such valuation should be classified.

### — Taxation

Judgement is required in determining the liability for income taxes due to the complexity of tax legislations. There are many transactions and calculations for which ultimate tax determination is uncertain during the ordinary course of business. The company recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax liability in the period in which such determination is made.

The company recognises the net future tax benefit relating to deferred tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred tax assets requires the company to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the company to realise the net deferred tax assets recorded at the reporting date could be impacted.

### - Useful lives and residual values of property, plant and equipment

The company tests annually whether the useful life and residual value estimates were appropriate and in accordance with its accounting policy. Useful lives and residual values of property and equipment have been determined based on previous experience and anticipated disposal values when the assets are disposed.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 7. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

### (a) Critical accounting estimates and assumptions

### - Investment property

Critical estimates are made by the directors in determining depreciation rates for investment property.

### (b) Critical judgements in applying the Group's accounting policies

In the process of applying the Group's accounting policies, management has made judgements which are noted in the following notes:

- (i) Note 3 (a): Basis of consolidation whether the Group has de facto control over an investee;
- (ii) Note 24: Deferred tax recognition of deferred tax assets: availability of future taxable profit against which tax losses carried forward can be used.

### 8. REVENUE

	Gre	oup	Company	
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
(a) Revenue from contracts with customers				
Recognised at a point in time:	26.220	54 175	14 265	20.504
Sale of manufactured goods	26,238	54,175	14,365	20,594
Sale of imported goods	292,583	411,292	279,878	315,609
Discounts, claims and				
warranties	(882)	(3,052)	(817)	(2,257)
Recognised over time:				
Rendering of services	2,135	6,112	503	946
(b) Other revenue				
Investment property rentals	331,532	288,961	272,532	246,490
	651,606	757,488	566,461	581,382

### 9. OTHER OPERATING INCOME AND EXPENSES

### (a) Other operating income

	G	roup	Co	mpany
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Other income	4,480	37,859	3,758	3,445
	4,480	37,859	3,758	3,445

Other income includes income from the sale of impaired assets and scrap materials.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 9. OTHER OPERATING INCOME AND EXPENSES

### (b) Expenses by function

### (i) Cost of sales

	Group		Company		
Prime costs	2021	2020	2021	2020	
Inventories expensed during the year (Note 19)	KShs'000	KShs'000 498,607	KShs'000	KShs'000 399,344	
	142,066	498,607	151,503	399,344	
Sourcing and distribution overheads					
Indirect labour	4,473	6,002	4,473	6,002	
Depreciation	9,978	8,372	6,084	4,931	
Consumables Transport and	-	310	<u>.</u>	304	
insurance		391	<u> -</u>	391	
Others		113		113	
	14,451	15,188	10,557	11,741	
Total cost of sales	160,517	513,795	162,060	411,085	

### (ii) Operating expenses

	Gre	oup	Company	
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000
Selling and distribution costs		113113 000		
Distribution costs	2,376	10,415	2,322	8,182
Selling expenses Trade receivables loss	16,529	32,157	10,891	14,455
allowance	(12,415)	(83,827)	(10,503)	198,481
Marketing and sales promotions	3,095	( 1,449)	3,095	1,094
	9,885	(42,704)	5,805	222,212

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 9. OTHER OPERATING INCOME AND EXPENSES

### (b) Expenses by function

### (ii) Operating expenses - continued

Administrative expenses

	Gre	oup	Company		
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000	
Indirect staff costs	62,670	99,472	53,880	83,194	
Other administrative expenses	19,654	40,884	4,349	34,285	
	82,324	140,356	58,229	117,479	
Legal and professional					
fees	13,557	8,973	5,839	5,246	
Travel and vehicle					
maintenance Establishment	886	3,784	530	2,412	
expenses	10,302	( 393)	7,422	4,996	
Bank charges and fees	775	8,003	259	7,466	
	25,520	20,367	14,050	20,120	
Total operating expenses	117,729	118,019	78,084	359,811	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 9. OTHER OPERATING INCOME AND EXPENSES

### (c) Expenses by nature

Expenses by nature	Group		Com	pany
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Changes in inventories of				
finished goods	3,859	5,822	3,859	5,822
Cost of imported trading goods				
sold	142,207	492,785	147,644	393,522
Employee benefits expense				
(Note 9 (d)	67,500	105,034	58,709	88,879
Audit fees	2,034	3,462	1,100	1,600
Bank charges	775	8,003	259	7,466
Consumables		304		304
Depreciation and amortisation	11,667	10,374	6,321	5,406
General expenses	3,102	3,282	(11,709)	2,573
Legal and professional fees	2,083	(7,742)	(4,074)	(6,873)
Advertising and promotions	3,098	(1,447)	3,098	1,096
Electricity, water and fuel	3,817	44,839	3,632	39,927
Repairs and Maintenance	17,360	(13,529)	15,909	(6,728)
Trade receivables loss				
allowance	(12,415)	(83,827)	(10,503)	198,481
Sales commissions and bonuses	8,012	7,368	7,935	7,368
Rent and rates	9,086	23,242	3,278	6,302
Telephone and postage	3,713	4,730	3,404	3,973
Transport, travelling and				
insurance	12,348	29,114	11,282	21,778
Total cost of sales, selling and				
distribution, administrative				
and other operating expenses	278,246	631,814	240,144	770,896

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 9. OTHER OPERATING INCOME AND EXPENSES

10.

(d) Employee benefits expense	Gro	oun	Com	
	2021	2020	Com 2021	pany 2020
	KShs'000	KShs'000	KShs'000	KShs'000
Salaries and wages	52,445	69,440	46,725	64,007
Allowances and other benefits	11,565	33,645	8,803	23,54
Defined contribution scheme	3,424	1,762	3,133	1,260
National Social Security Fund	66	187	48	7
	67,500	105,034	58,709	88,87
(e) Employee particulars for the year				
(i) Average number of				
employees per employee category				
Management and				
administration	28	34	24	2
Total	28	34	24	2
NET FINANCE (COSTS)/INCOME				
	Gr	oup	Com	pany
	2021	2020	2021	202
	KShs'000	KShs'000	KShs'000	KShs'00
Finance income				
Interest income	5,152		5,152	
Dividend receivable	-	-	-	120,00
Foreign exchange gains	52,247	10,483	48,856	5,12
	57,399	10,483	54,008	125,12
Finance costs				
Foreign exchange losses	68,332	48,853	63,408	44,12
Interest expense on bank borrowings	56,843	69,925	56,843	69,92
	125,175	118,778	120,251	114,04
Net finance (costs)/income	(67,776)	(108,295)	( 66,243)	11,08

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 11. INCOME TAXES

### (a) Amounts recognised in profit or loss

Gr	oup	Comp	pany
2021	2020	2021	2020
KShs'000	KShs'000	KShs'000	KShs'000
77,138	23,539	62,814	18,815
23,625	4,718		(4)
100,763	28,257	62,814	18,111
367		Number 1	12:34 <u>- 13:</u>
367			
101,130	28,257	62,814	18,811
	2021 KShs'000 77,138 23,625 100,763	KShs'000       KShs'000         77,138       23,539         23,625       4,718         100,763       28,257         367       -         367       -	2021       2020       2021         KShs'000       KShs'000       KShs'000         77,138       23,539       62,814         23,625       4,718       -         100,763       28,257       62,814         367       -       -         367       -       -         367       -       -         -       -       -

The Group income tax (credit)/expense excludes the Group's share of income tax expense/ (credit) of its equity accounted investee of KShs'000 -4,769 (2020: KShs'000-7,680) which has been included in "share of profit/(loss) of equity accounted investee, net of tax".

### (b) Reconciliation of effective tax rate

The tax on the Group's and company's profit/ (loss) before income tax differs from the theoretical amount that would arise using the statutory income tax rate as follows:

Group	20	21	20	20
	Rate %	KShs'000	Rate %	KShs'000
Profit before income tax		318,518		71,735
Tax calculated at domestic rates				
applicable to profits in the				
respective countries – 30%	2007	05.555	250/	17.02.4
(2020 - 25%)	. 30%	95,555	25%	17,934
Tax effect of:				
Share of profit of equity				
accounted investee	0%		0%	
Expenses not deductible for				
income tax purposes	4.69%	14,927	14.39%	10,323
Effects of unrecognised				
deferred tax	(10.35)%	(32,977)	0%	-
Under provision in prior period	7.42%	23,625	0%	
Effect of lower tax rates in				_
Sameer EPZ Ltd	0%		0%_	
Income tax expense	31.75%	101,130	39.39%	28,257

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 11. INCOME TAXES

### (b) Reconciliation of effective tax rate

Company	20	21	2020		
	Rate %	KShs'000	Rate %	KShs'000	
Profit /(loss) before income tax		263,652		(174,989)	
Tax calculated at domestic rates applicable to profits in the respective countries – 30% (2020 - 25%) Tax effect of:	30%	79,096	25%	(43,747)	
Expenses not deductible for income tax purposes	0.75%	1,989	(35.75)%	62,558	
Effects of unrecognised deferred tax	(5.74)%	(18,271)	0%_	<u> </u>	
Income tax expense	23.82%	62,814	(10.75)%	18,811	

### (c) Reconciliation of carrying amounts

	Gre	oup	Com	pany
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Net asset at start of year Charge for the year - profit or	(48,920)	(33,557)	(11,924)	( 6,920)
loss (note 11(a))	77,138	23,539	62,814	18,815
Over provision in prior period	(21)		<u> </u>	
Under provision in prior year	23,625	_	1	-
Income tax paid	(30,858)	(38,902)	(25,022)	(23,819)
Net liability/(asset) at end of				
year	20,964	(48,920)	25,869	(11,924)
Represented by:				
Income tax assets	(11,866)	(50,336)		(11,924)
Income tax liability	32,830	1,416	25,869	<u> </u>
	20,964	(48,920)	25,869	(11,924)

The Group believes that its accruals for current tax liabilities / assets are adequate for all open tax matters based on its assessment of various factors, including interpretations of tax laws and prior experience.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 12. EARNINGS PER SHARE

### (a) Basic earnings per share

Basic earnings per share is calculated by dividing the profit/(loss) attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year.

Profit/(loss) attributable to equity holders of the	2021	2020
Company (KShs '000)	217,388	43,478
Weighted average number of ordinary shares in issue ('000)	278,342	278,342
Basic earnings per share (KShs)	0.78	0.16

### (b) Diluted earnings per share

The calculation of diluted earnings per share is based on profit attributable to ordinary shareholders and the weighted average number of shares outstanding after adjustment for the effect of all dilutive potential ordinary shares. There were no potentially dilutive shares outstanding at 31 December 2021 or 2020. Diluted earnings per share are therefore the same as basic earnings per share.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

13. PROPERTY, PLANT AND EQUIPMENT

(a) Reconciliation of carrying amounts

Group 2021: Cost At 1 January 2021	Buildings KShs'000 34,805	Furniture, fittings & equipment KShs'000	Total KShs'000 40,650
At 31 December 2021	34,805	5,845	40,650
At 1 January 2021 Charge for the year	7,218	4,003	11,221
At 31 December 2021	8,372	4,534	12,906
Carrying amounts - At 31 December 2021	26,433	1,311	27,744

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

## 13. PROPERTY PLANT AND EQUIPMENT

(a) Reconciliation of carrying amounts

Total KShs'000	190,534 22 (149,906)	40,650 130,026 1,998 (120,803)	11,221
Furniture, fittings & equipment KShs'000	5,823	5,845 3,397 606	4,003
Buildings KShs'000	184,711	34,805 126,629 1,392 (120,803)	7,218
Group 2020:	At 1 January 2020 Additions Transfers to investment property (Note 15)	At 31 December 2020 Accumulated depreciation and impairment At 1 January 2020 Charge for the year Transfers to investment property (Note 15)	At 31 December 2020 Carrying amounts - At 31 December 2020

## FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED) NOTES TO THE FINANCIAL STATEMENTS

### PROPERTY PLANT AND EQUIPMENT 13.

(a)

ENT I FLAIN AND EQUIPMENT	Reconciliation of carrying amounts	Company	2021	Cost	At 1 January 2021	At 31 December 2021	Depreciation and impairment	At 1 January 2021 Charge for the year		At 31 December 2021	Carrying amounts	At 31 December 2021
		Buildings KShs,000	OO SHOW		11,773	11,773		1,476	233	1,709		10,064
		Total KShe,000	OOO SHEW		11,773	11,773		1,476	233	1,709		10,064

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### PROPE 13.

(a)

	THE PARTY OF THE P	
ERTY PLANT AND EQUIPMENT		
Reconciliation of carrying amounts		
Company	Buildings	Total
2020	KShs'000	KShs'000
Cost At 1 January 2020	079 191	161 670
Transfers to investment property (Note 15)	(149,906)	(149,906)
At 31 December 2020	11,773	11,773
Depreciation and impairment		
At 1 January 2020	121,808	121,808
Transfers to investment property (Note 15)	471 (120,803)	471 (120,803)
At 31 December 2020	1,476	1.476
Carrying amounts		
At 31 December 2020	10,297	10,297

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 13. PROPERTY PLANT AND EQUIPMENT

### (b) Change in estimates

The policy of the Group is to review accounting estimates annually or when circumstances on which estimates used changes or as a result of new information or more experience. A review by a team of technical experts within the Group in 2021 confirmed that no additional information was gained during the year to warrant any revisions.

### 14. INTANGIBLE ASSETS

Computer software

### (a) Reconciliation of carrying amounts

	Gro	up	Company		
	2021	2020 2021		2020	
	KShs'000	KShs'000	KShs'000	KShs'000	
Cost					
At 1 January and 31st	138,348	138,348	138,030	138,030	
December					
Amortisation and				THE PARTY	
impairment					
At 1 January	138,348	138,348	138,030	138,030	
Charge for the year					
At 31 December	138,348	138,348	138,030	138,030	
Carrying amount at 31					
December	197- Juliu 4			<u> </u>	

### (b) Impairment loss

Specialised computer software used for production planning was tested for impairment after the factory closure and an impairment loss of KShs 2,392,000 was recognised. The Group continues to use other modules of this software that remain relevant to its operations.

### (c) Classification

The Group accounts for computer software development and licenses costs that are not an integral part of the related hardware as intangible assets, which are amortized over their useful lives. All other computer software that form an integral part of the related hardware, are included in property plant and equipment.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 15. INVESTMENT PROPERTIES

### (a) Reconciliation of carrying amounts

	Group		Company	
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
At start of year	524,894	450,289	432,203	372,678
Transfers from buildings				
(Note 13)		149,906		149,906
Additions	60,818	45,596	51,472	27,075
Assets write back	<u> </u>	8,278	-	8,278
Transfers from buildings				
(Note 13)		(120,803)		(120,803)
Depreciation	( 9,978)	( 8,372)	( 6,084)	( 4,931)
At end of year	575,734	524,894	477,591	432,203

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

### 15. INVESTMENT PROPERTIES

### (a) Reconciliation of carrying amounts

	Group		Company	
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000
Comprising				
Cost	835,093	774,275	677,429	625,956
Accumulated depreciation	(259,359)	(249,381)	(199,838)	(193,753)
At end of year	575,734	524,894	477,591	432,203

Investment property comprises:

- (i) Leasehold land held for future development or capital appreciation;
- (ii) Residential houses; and
- (iii) Commercial properties.

### (b) Rental income and operating expenses

	Group		Company	
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000
Rental income	331,532	288,961	272,532	246,490
Operating expenses				
Staff costs	12,615	66,905	6,824	60,707
Administrative expenses	19,164	62,703	19,546	64,332
Security expenses	12,647	15,657	9,899	13,850
Legal and professional fees	4,553	10,602	2,552	6,988
Repairs and maintenance	8,455	5,669	7,072	4,367
Depreciation	10,506	8,982	6,088	4,935
	67,940	170,518	51,981	155,179
Net rental income before tax	263,592	118,443	220,551	91,311

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 15. INVESTMENT PROPERTIES

#### (c) Measurement of fair value

#### (i) Fair value hierarchy

The fair value of investment properties is determined by external, independent property valuers, having appropriate recognised professional qualifications every 3 years. In the intervening periods between valuations, management adjusts fair values on the basis of annual housing index reports provided by professional consultants. During the year, management used the "The Hass Property Index" report provided by Hass Consult – a Real Estate Consultancy firm in association with Investment Managers Stanlib. The annual growth rate used to value the group's investment properties as at 31 December 2021, was 2.9%.

The fair value measurement of – Group KShs'000 – 8,076,312 (2020: KShs'000 – 7,848,700); Company KShs'000 –6,175,749 (2020: KShs'000 – 6,001,700) has been categorized as level 2 fair value (2020 level 2) based on the inputs to the valuation techniques used.

The Group accounts for its investment property at cost less accumulated depreciation and any impairment losses. The fair value gains which would have been recognised in profit or loss had the Group accounted for its investment property at fair values would have been as follows:

	Group		Company	
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Fair values				
Properties	8,076,312	7,848,700	6,175,749	6,001,700
	8,076,312	7,848,700	6,175,749	6,001,700
Carrying amounts				
Commercial properties	575,400	524,556	477,257	431,865
Leasehold land	334	338	334	338
	575,734	524,894	477,591	432,203
Fair value gains not recognised in profit or	7 500 579	7.222.007	5 (00 150	5 5 (0 407
loss	7,500,578	7,323,806	5,698,158	5,569,497

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 15. INVESTMENT PROPERTY

#### (c) Measurement of fair value

#### (ii) Valuation techniques and significant unobservable inputs

The table below shows the valuation techniques used in measuring fair values as well as significant unobservable inputs used.

Valuation technique  (a) Investment property  Discounted cash flows: The valuation model considers the present value of net cash flows to be generated from the property taking into account expected rental growth, occupancy rates and other costs not paid by tenants. The net cash flows are discounted using the risk adjusted discount rate.	Significant unobservable inputs  1. Expected market rental growth (2021 and 2020: 3.75-5.8%) 2. Occupancy rates (2021 and 2020: 90% - 95%) 3. Risk-adjusted discount rate (2021 and 2020:9%)	Inter-relationships between unobservable inputs and fair value measurements  The estimated fair values would increase / (decrease) if; 1. Expected rental growth were higher /(lower)  2. Occupancy rates were higher / (lower)  3. Risk-adjusted discount rate was lower / (higher)
(b)Leasehold land held for value appreciation and development.  Market approach:  The valuation model uses prices and other relevant information generated by market transactions involving identical or similar assets. The fair value is determined as the price that would be paid to sell the land in an orderly transaction to market participants.	Property prices in the locality     Infrastructure developments	The estimated fair values would increase / (decrease); 1. If property prices were higher / (lower) 2. Increase with improvements in infrastructure.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 16. PREPAID OPERATING LEASE RENTALS

#### (a) Reconciliation of carrying amount

	Group and Company		
	2021	2020	
	KShs'000	KShs'000	
At start of year	338	342	
Amortisation charge for the year	( 4)	( 4)	
At end of year	334	338	

#### (b) Classification

The Group classifies leasehold land under development of warehouses, administration block, roads and other buildings as prepaid operating leases. Undeveloped leasehold land held for future development or value appreciation is accounted for under investment property.

#### 17. INVESTMENT IN SUBSIDIARIES - Company

#### (a) Investment and structure

The company's interest in its subsidiaries, all of which are unlisted and all of which have the same year end as the parent company, were as follows:

	%				
	Country of in	terest	2021	2020	
	incorporation	held	KShs'000	KShs'000	
Sameer Africa (Uganda) Limited	Uganda	100%	26,612	26,612	
Sameer Africa (Tanzania) Limited	Tanzania	100%	155,100	155,100	
Yana Tyre Centre Limited	Kenya	100%	10,000	10,000	
Sameer Industrial Park Limited	Kenya	100%	120,000	120,000	
Sameer Africa (Burundi) Limited	Burundi	100%	221,913	221,913	
Taqwa Trading Limited	Kenya	100%	35,000	35,000	
			568,625	568,625	
Less: Provision for impairment			(438,625)	(438,625)	
Carrying amount			130,000	130,000	

The provision for impairment relates to Taqwa Trading Limited which ceased trading in 2017 and has since been dormant. Other impairments of the investments in subsidiary companies done in 2018 were: Sameer Africa (Tanzania) Limited - KShs 155,100,000, Sameer Africa (Burundi) Limited - KShs 221,913,000 and Sameer Africa (Uganda) Limited - KShs 26,612,000.

#### (b) Nature and extent of significant restrictions

The company does not have any significant restrictions on any of its subsidiary companies, whether contractual, statutory or regulatory that limits its ability to access or use the assets and settle liabilities of the Group.

#### (c) Nature of risks associated with subsidiaries

The Group has no contractual arrangements that require the parent or its subsidiaries to provide financial support to a consolidated structured entity.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 18. INVESTMENT IN ASSOCIATE

The following table summarizes the carrying amounts and the Group's share of profit or loss and other comprehensive income of its investment in associate as well as the carrying amounts in the financial statements of the company.

	Group		Company	
	2021	2020	2021	2020
Carrying amount	KShs'000	KShs'000	KShs'000	KShs'000
Interest in associates (Note 18(a))	177,561	169,107	137,026	137,026
At end of year	177,561	169,107	137,026	137,026

#### (a) Reconciliation of carrying amount - Group

	2021 KShs'000	2020 KShs'000
At 1 January 2021	169,107	152,610
Share of profit	8,454	16,497
At end of year	177,561	169,107

#### (a) Associate

The Group's has an interest of 25% (2020: 25%) in the equity and voting rights of Sameer Business Park Limited. Sameer Business Park Limited is incorporated in Kenya and is unlisted. The principal place of business is along Mombasa Road, Nairobi.

The principal business of the associate is the letting of investment properties to third parties.

The Group accounts for its investment in associate using the equity method. The investment in associate is measured at cost less any impairment losses in the separate financial statements of the company.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 18. INVESTMENT IN ASSOCIATE

#### (a) Associate

#### (i) Summarised financial information

The summarized financial information of the associate is set out below;

	2021 KShs'000	2020 KShs'000
Financial position		
Non-current assets	1,904,124	1,975,357
Current assets	166,344	205,856
Current liabilities	(16,425)	( 17,987)
Non-current liabilities	(1,343,512)	(1,486,799)
Net assets	710,531	676,427
Profit or loss and other comprehensive income		
Revenue	297,183	334,543
Expenses	( 263,367)	( 268,555)
Profit after tax	33,816	65,988
Other comprehensive income		
Total comprehensive income	33,816	65,988

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 19. INVENTORIES

	Gro	Group		oany
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 · KShs'000
Finished goods	35,705	2,375	34,756	
	35,705	2,375	34,756	

The amounts of inventories recognised as an expense during the period are as shown below:

	Group		Com	pany
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Changes in inventories of work in				
progress and finished goods	3,859	5,822	3,859	5,822
Write down of inventories	_	173,416		164,800
Cost of trading goods sold	142,207	319,369	147,644.	228,722
	146,066	498,607	151,503	399,344

#### (a) Amounts recognised in profit or loss

In 2021, inventories of KShs'000 146,066 (2020 – KShs'000 498,607) for the group and KShs '000 151,503 (2020 – KShs '000 399,344) were recognised as an expense during the year and included in 'cost of sales.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 20. TRADE AND OTHER RECEIVABLES

	Group		Compa	ny
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Current				
Trade receivables	137,583	248,723	108,254	89,484
Less: Provision for impairment	(47,781)	(158,120)	(41,283)	(51,786)
	89,802	90,603	66,971	37,698
Amounts due from related	2.520	5.010	1.000	1.605
companies (Note 30(d)(i))	2,520	5,010	1,899	4,695
Other receivables	100,287	97,772	21,651	34,740
Receivables from subsidiaries				
(Note 30(d)(i))	-	<u>.</u>	96,374	111,044
Trade and other receivables	192,609	193,385	186,895	118,177
Prepayments	63,661	13,758	61,590	9,859
	256,270	207,143	248,485	198,036

#### (a) Credit and market risks, and impairment losses

Information about the Group's exposure to credit and market risks and impairment losses for trade and other receivables is included in Note 5 (a).

#### 21. CASH AND CASH EQUIVALENTS

Cash and cash equivalents as shown in the statements of financial position and cash flows comprise the following:

	Group		Company	
	2021 2020		2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Cash at bank and in hand	38,876	63,533	32,048	48,822
Cash and bank balances in statement of financial position	38,876	63,533	32,048	48,822
Cash and cash equivalents in the statement of cash flows	38,876	63,533	32,048	48,822

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 22. CAPITAL AND RESERVES

#### (a) Ordinary share capital

Holders of ordinary shares are entitled to dividends as declared from time to time and are entitled to one vote per share at the General Meetings of the company. All ordinary shares rank *pari passu* with regard to the company's residual assets.

	2021	2020
Authorised ordinary shares	300,000,000	300,000,000
Authorised par value (KShs each)	5	5
Authorised share capital (KShs'000)	<u>1,500,000</u>	1,500,000
Issued and fully paid up capital		
Issued ordinary shares	278,342,393	278,342,393
Issued par value (KShs each)	5	5
Issued and fully paid up capital (KShs'000)	1,391,712	1,391,712

#### (b) Nature and purpose of reserves

#### (i) Translation reserve

The translation reserve comprise all foreign currency differences arising from the translation of financial statements of foreign operations. The cumulative amount is reclassified to profit or loss when the net investment is disposed of.

#### (ii) Retained earnings

Retained earnings comprises accumulated profit or loss from continuing operations and other comprehensive income net of any dividends declared and paid out to ordinary shareholders. Retained earnings represent amounts available to the shareholders of the Group and are usually utilised to finance business activity.

#### (c) Dividends

The directors do not recommend the declaration of a dividend for the year (2020:Nil).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

23.	BC	RR	OV	VIN	IGS

		Gr	oup	Comp	oany
		2021	2020	2021	2020
(a)	Carrying amounts	KShs'000	KShs'000	KShs'000	KShs'000
	Non-current				
	Bank loan		98,848	-	98,848
	Sameer Investments Limited	375,994	379,740	375,994	379,740
	Sameer Telkom Limited	100,000	230,000	100,000	230,000
		495,994	708,588	495,994	708,588
	Current				
	Bank loan		35,620		35,620
	Total borrowings	495,994	744,208	495,994	744,208

Reconciliation of liabilities arising from financing activities:

#### 31 December 2021

#### 31 December 2020

Related

parties

	Bank loan KShs'000	loan KShs'000	Bank loan KShs'000	loan KShs'000
At start of year	135,468	609,740	83,604	455,2018
Proceeds from long-term				
borrowings			135,468	154,522
Repayments of long-term				
borrowings	(135,468)	(113,746)	(83,604)	
		495,994	135,468	609,740

Related

parties

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

23. BORROWINGS (CONTINUED)
Terms and repayment schedule

Group and company				31 December 2021	2021	31 December 2020	ber 2020	
	Currency	Nominal interest	Maturity	Face value	Carrying	Face	Carrying	
Term Loan-NCBA	KSH	11.50%	2024	KShs'000 135,411	KShs'000	KShs'000 135,411	KShs'000 134,468	
anicei investinents	USD	7.00%	2025	395,994	395,994	379,740	379,740	
Limited	KSH	11.00%	2025	100,000	100,000	230,000	230,000	
				631,405	495,994	745,151	744,208	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 23. BORROWINGS (CONTINUED)

#### (b) Effective interest rates

The weighted average effective interest rates at the year-end were:

	2021	2020
	%	%
Bank borrowings – KShs	11.50	11.50
Related party borrowings - USD	7.00	7.00
Related party borrowings - KShs	<u>11.00</u>	<u>11.00</u>

In the opinion of the directors, the carrying amounts of borrowings approximate to their fair values. Fair values are based on discounted cash flows using a discount rate based upon the borrowing rate that directors expect would be available to the Group at the statement of financial position date.

#### (c) Compliance with loan covenants

The Group has complied with the financial covenants of its borrowing facilities during the 2021 and 2020 reporting periods.

#### 24. DEFERRED INCOME TAX

#### (a) Carrying amounts

Deferred income tax is calculated using the enacted income tax rates of 30% (2020: 30% and 25%) that apply to the different Group companies. The movement on the deferred income tax account is as follows:

	Gre	oup	Com	pany
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
At start of year	5,263	5,263		-
Charge to statement of profit or loss (Note 11 (a))				
Currency translation				
differences (Note 11(a))	-		-	<u>.</u>
Prior period under provisions	367			
At end of year	5,630	5,263		
As disclosed on the balance sh	eet:			
Deferred income tax assets				
Deferred income tax liabilities	5,630	5,263		
	5,630	5,263		<u> </u>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 24. DEFERRED INCOME TAX (CONTINUED)

#### (b) Movement in deferred tax balances

			Net
Group 2021		Recognised	balance at
	Net balance	in profit or	31
	at 1 January	loss	December
	KShs'000	KShs'000	KShs'000
Deferred income tax asset			
Property, plant and equipment and			
intangibles	(46,831)	(17,093)	(63,924)
Investment property	65,334	61,206	126,540
Provisions	(139,303)	(10,529)	(149,832)
Tax losses	(611,821)	(14,419)	(626,240)
Effects of movements in exchange rates	(187)	1,439	1,252
Prior year under provision	(11,229)	12,373	1,144
	(744,037)	32,977	(711,060)
Total deferred tax asset	(744,037)	32,977	(711,060)
Unrecognized deferred tax asset	744,037	(32,977)	711,060
Deferred income tax liability			
Investment property	6,229		6,229
Provisions	(899)	367	(532)
Effects of movements in exchange			
rates	(67)		(67)
	5,263	367	5,630
Net deferred income tax liabilities	5,263	367	5,630

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### • 24. DEFERRED INCOME TAX (CONTINUED)

#### (b) Movement in deferred tax balances

Group 2020			
	Net	Recognised	Net balance
	balance at	in profit or	at 31
	1 January	loss	December
	KShs'000	KShs'000	KShs'000
Deferred income tax asset			
Property, plant and equipment and intangibles	(56,982)	10,151	(46,831)
Investment property	57,497	7,837	65,334
Provisions	(54,465)	(84,838)	(139,303)
Tax losses	(573,129)	(38,692)	(611,821)
Effects of movements in			
exchange rates	5,615	(5,802)	(187)
Prior year under provision	(11,229)		(11,229)
Total deferred tax asset	(632,693)	(111,344)	(744,037)
Unrecognized deferred tax	632,693	111,344	744,037
asset			
		-	<u> </u>
Deferred income tax liability			
Investment property	6,229		6,229
Provisions	(899)		(899)
Effects of movements in			
exchange rates	(67)		(67)
	5,263		5,263
Net deferred income tax	5,263		5,263

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 24. DEFERRED INCOME TAX (CONTINUED)

#### (b) Movement in deferred tax balances

Company 2021	Net balance at 1 January KShs'000	Recognised in profit or loss KShs'000	Net balance at 31 December KShs'000
Deferred income tax asset			
Property, plant and equipment and intangibles	(58,145)	(17,112)	(75,257)
Investment property	2,419	61,206	63,625
Provisions for expenses	(148,399)	(12,303)	(160,702)
Tax losses	(441,201)	41,906	(399,295)
Under provision on prior year	(12,373)	12,373	
Exchange differences	(4,217)	1,584	(2,633)
Total deferred tax asset	(661,916)	87,654	(574,262)
Unrecognized deferred tax asset	661,916	(87,654)	574,262
	-		

Company 2020	Net balance at 1 January	Recognised in profit or loss	Net balance at 31 December
D.C.	KShs'000	KShs'000	KShs'000
Deferred income tax asset			
Property, plant and equipment and intangibles	(68,296)	10,151	(58,145)
Investment property	(5,418)	7,837	2,419
Provisions for expenses	(63,561)	(84,838)	(148,399)
Tax losses	(407,504)	(33,697)	(441,201)
Under provision on prior year	(12,373)		(12,373)
Exchange differences	1,585	(5,802)	(4,217)
Total deferred tax asset	(555,567)	(106,349)	(661,916)
Unrecognized deferred tax asset	555,567	106,349	661,916

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 24. DEFERRED INCOME TAX (CONTINUED)

#### (c) Carrying amount

The Group has recognised all deferred tax liabilities arising from temporary differences associated with the Group's investments in subsidiaries and equity accounted investees.

#### (d) Unrecognised deferred tax assets

The deferred tax asset has not been recognised on deductible temporary differences and tax losses carried forward amounting to KShs 2,087,470,000 (2020: KShs 2,039,406,000) for the group and KShs 1,331,000 (2020: KShs 1,470,671,000) for the company due to lack of certainty of availability of future taxable profits against which such deductible temporary differences and tax losses could be utilised. Under the Kenyan Income Tax Act, with effect from 1 July 2021, the tax losses of KShs 1,329,526,000 (2020: KShs 1,470,671,000) can be carried forward indefinitely.

#### (e) Tax losses carried forward

Tax losses for which no deferred tax asset was recognised expire as follows

Group Summary of deferred tax assets-Tax loss

Tax loss KShs'000	Deferred tax KShs'000
(395,817)	(118,745)
(35,490)	(10,647)
(859,126)	(257,738)
(426,885)	(128,065)
(241,178)	(72,353)
(128,974)	(38,692)
(2,087,470)	(626,240)
	(395,817) (35,490) (859,126) (426,885) (241,178) (128,974)

#### Company

Summary of deferred tax assets-Tax loss

Year of origin	Tax loss KShs'000	Deferred tax KShs'000
2016	(697,090)	(209,127)
2018	(356,325)	(106,897)
2019	(165,247)	(49,574)
2020	(112,324)	(33,697)
Total	(1,330,986)	(399,295)

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 24. DEFERRED INCOME TAX (CONTINUED)

#### (e) Tax losses carried forward

In 2021, the Company incurred a tax profit of KShs 2,279,611,000 reducing cumulative tax losses to KShs 1,330,986,000 management found it prudent not to recognize any further deferred tax asset until the strategic plan in action turns the company to profitability in 2024.

In 2021, the Group's Burundi subsidiary incurred a tax loss of KShs 4,499,386 increasing cumulative tax losses to KShs 197,118,590. Management has determined that the recoverability of cumulative tax losses is uncertain due to the political uncertainty and shortage of hard currency, management has therefore opted not to recognize further deferred tax until the subsidiary is profitable.

In 2021, the Group's Tanzania subsidiary incurred a tax loss of KShs 17,758,525 increasing cumulative tax losses to KShs 299,508,860 management found it prudent not to recognize any further deferred tax asset until the strategic plan in action turns the company to profitability in 2024.

In 2021, the Group's Uganda subsidiary had a tax loss of KShs 1,922,458 increasing cumulative tax losses to KShs 91,132,689 management found it prudent not to recognize any further deferred tax asset until the strategic plan in action turns the company to profitability in 2024.

In 2021, the Group's Local subsidiary Yana Tyre Centre Ltd incurred a tax profit of KShs 27,527,740 reducing cumulative tax losses to KShs 170,183,382 management found it prudent not to recognize any further deferred tax asset until the strategic plan in action turns the company to profitability in 2024.

#### 25. TRADE AND OTHER PAYABLES

#### (a) Carrying amounts

	Group		Company	
	2021 KShs'000	2020 KShs'000	2021 KShs'000	2020 KShs'000
Non - current				
Amounts due to				
subsidiaries (Note 29(d))	<del></del>	<u> </u>	209,620	<del>-</del>
Current				
Trade payables Amounts due to related	49,633	35,524	35,817	20,285
companies (Note 29(d))	3,079	4,360	3,079	4,313
Amounts due to subsidiaries (Note 29(d))		-		185,763
Accrued expenses and				
other payables	202,825	141,668	172,085	87,255
	255,537	181,552	210,981	297,616
	255,537	181,552	420,601	297,616

Information on the Group's exposure to currency and liquidity risk in included in Note 5(b) and (e).

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

# 26. STATEMENT OF CASH FLOWS – RECONCILIATION OF RECEIPTS AND PAYMENTS

Cash receipts from customers         Revenue       8       651,606       757,488       5         Other income       9 (a)       4,480       37,859         Net foreign exchange losses       10       (16,087)       (38,370)       (17,095)         Translation differences       1,995       2,127	2021 hs'000 66,461 3,578 4,552)	2020 KShs'000 581,382 3,445
Cash receipts from customers         Revenue       8       651,606       757,488       5         Other income       9 (a)       4,480       37,859         Net foreign exchange losses       10       (16,087)       (38,370)       (17,095)         Translation differences       1,995       2,127	66,461 3,578	581,382
Revenue       8       651,606       757,488       5         Other income       9 (a)       4,480       37,859         Net foreign exchange losses       10       (16,087)       (38,370)       (17,095)         Translation differences       1,995       2,127	3,578	
Other income       9 (a)       4,480       37,859         Net foreign exchange losses       10       (16,087)       (38,370)       (17,095)         Translation differences       1,995       2,127	3,578	
Other income       9 (a)       4,480       37,859         Net foreign exchange losses       10       (16,087)       (38,370)       (17,095)         Translation differences       1,995       2,127		3,445
Translation differences 1,995 2,127	4,552)	
		(38,995)
Mayament in trade and other		
Movement in trade and other		
receivables 20 (49,127) 167,216 (5	0,449)	336,239
Cash collections from		
customers 592,867 926,319 5	05,038	882,072
Cash payments for purchases		
Opening inventory stock 19 (2,375) (419,779)		( 319,624)
	62,060	411,085
	34,576	-11,005
	5,532)	138,318
23 (a) (11,107) 171,100 (1	3,332)	150,510
179,738 290,791 1	31,104	229,778
Adjustments for non-cash		
expenses		
Depreciation and amortisation 9 (c) 11,667 10,374	6,321	5,406
Prior period provisions 717 -	-	-
Transfers - (8,278)		(8,278)
12,384 2,096	6,321	(2,872)
Cook	14.501	222 (50
Cash payment for purchases <u>167,354</u> <u>288,695</u> <u>1</u>	74,781	232,650
Cash payments for expenses		
Other operating expenses 9(b)(ii) 117,729 118,019	78,084	359,811
Movement in accruals and other		
payables 25(a) (59,875) 210,623 (10	7,452)	143,433
Cash payments for expenses 57,854 328,642 (2	9,368)	503,244

# (b) RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES Group

Non-current	Net balance at 1 January KShs'000	Net Repayment KShs'000	Net balance at 31 December KShs'000
Long term loans	744,208	(248,214)	495,994
Total borrowings	744,208	(248,214)	495,994

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 27. COMMITMENTS

Capital expenditure contracted for as at the reporting date but not recognised in the financial statements was as follows:

Group		C	Company
2021	2020	2021	2020
KShs '000	KShs '000	KShs '000	KShs '000
78,701	67,500	73,501	59,000

Property, plant and equipment

#### 28. CONTINGENT LIABILITIES

A subsidiary has disputed an assessment by the Revenue Authority of the subsidiary's jurisdiction. Although the subsidiary has appealed against the assessment, should the appeal not be successful, then additional tax, interest, penalties and legal costs are estimated to amount to KShs 54 million. Based on legal and tax advice, the directors believe that the defence against the action will be successful.

The Company has several ongoing legal cases, claims are estimated at Ksh 38 million. Based on legal advice, the directors believe that the defence against the claims will be successful.

#### 29. RELATED PARTY TRANSACTIONS

#### (a) Parent and ultimate controlling party

The Group's majority shareholding is held by Sameer Investments Limited a company incorporated in Kenya. The parent company held equity interest and voting rights in the company of 72.48% (2020: 72.48%).

The ultimate controlling party is Yana Towers Limited; a company incorporated in Kenya.

Neither the parent nor the ultimate controlling party nor any intermediary parents produces consolidated financial statements available for public use.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 29. RELATED PARTY TRANSACTIONS (CONTINUED)

#### (b) Transactions with key management personnel

#### (i) Key management compensation

Key management compensation comprised the following;

	Gre	oup	Company	
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Basic pay and other				
allowances	30,782	24,641	26,932	23,123
Pension/gratuity	3,214	614	3,000	545
Total	33,996	25,255	29,932	23,668

#### (ii) Directors' shareholding

At 31 December directors' shareholding in the company was as follows:

	2021 Shares	2020 Shares
Peter Gitonga	12,750	12,750
Akif H. Butt	450	450
Sameer N. Merali	15,000	15,000
Akif H. Butt (jointly with another party)	20,000	20,000

#### (iii) Directors' remuneration

	Gro	up	Com	pany
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
Directors' remunerat	tion			
Fees as directors	4,620	5,140	4,620	5,140
Other emoluments (included under key				
management				
compensation				
above)	1,400	1,745	1,400	1,745
Managing director	12,000	7,920	12,000	7,920
Total remuneration of directors of the	10.000			
company	18,020	14,805	18,020	14,805

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 29. RELATED PARTY TRANSACTIONS (CONTINUED)

#### (c) Transactions with other related parties

In addition to the parent and the ultimate controlling party, the Group also has other companies that are related through common shareholdings or common directorships.

Transactions with related parties included the following:

#### (i) Sale of goods and services

			Company		
			2021	2020	
			KShs'000	KShs'000	
Subsidiaries					
Yana Tyre Centre Lim	ited		29,419	36,775	
			29,419	36,775	
	Gro	oup	Com	pany	
	2021	2020	2021	2020	
	KShs'000	KShs'000	KShs'000	KShs'000	
Other related parties					
Ryce East Africa	4,265	5,544	4,265	5,544	
Limited					
Sasini PLC	206	92	50_	92	
	4,471	5,636	4,315	5,636	

#### (ii) Purchase of goods and services

a the control of goods and controls	Group and Company	
	2021	2020
	KShs'000	KShs'000
Other related parties		
Ryce East Africa Limited	828	2,698
Sameer Management Limited		6,129
Sameer Africa (Tanzania) Limited	2,074	20,864
Sameer Africa (Uganda) Limited		12,279
Sameer Africa (Burundi) Limited	<u> </u>	14,302
	2,902	56,272

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 29. RELATED PARTY TRANSACTIONS (CONTINUED)

#### (d) Outstanding balances

At 31 December 2021, outstanding balances with related parties comprised the following;

	Gre	oup	Comp	any
	2021	2020	2021	2020
	KShs'000	KShs'000	KShs'000	KShs'000
(i) Amounts due from: Subsidiaries Sameer Industrial Park				
Limited	<u> </u>		96,374	111,044
			96,374	111,044
Associate Sameer Business Park	460	206	160	-
Limited	468	286	468	286
Other related parties Ryce East Africa Limited	1,248	1,783	1,248	1,783
Eveready E.A. PLC				
Sasini Avocado EPZ	183	2,770	183	2,521
	619	66		
Sasini PLC	2	150_		105
	2,052	4,724	1,431	4,409
Total due from other related parties	2,520	5,010	1,899	4,695
(ii) Amounts due to:				
Subsidiaries				
Sameer Africa(Uganda) Limited			34,052	31,667
Sameer EPZ Limited	<u> </u>	-	175,756	154,096
		<u> </u>	209,808	185,763
Other related parties				
Ryce East Africa Limited First Assurance Company	361	346	361	299
Limited	2.710	1,296	2.710	1,296
Sameer Management	2,718	2,718	2,718	2,718
	3,079	4,360	3,079	4,313

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 29. RELATED PARTY TRANSACTIONS (CONTINUED)

#### (e) Borrowings from related parties

R

urrency	Nominal	Face value	Carrying
	interest		amount
		KShs'000	KShs'000
SD	7.00%	395,994	395,994
SH	11.00%	100,000	100,000
		495,994	495,994
	SD SH		SD 7.00% 395,994 SH 11.00% 100,000

Group and company			31 December	2020
	Currency	Nominal interest	Face value	Carrying amount
			KShs'000	KShs'000
Term Ioan -Sameer Investments	USD	7.00%	379,740	379,740
Term loan -Sameer Telkom	KSH	11.00%	230,000	230,000
			609,740	609,740

#### (f) Trading terms and settlement

All transactions with related parties are at an arm's length basis and in the ordinary course of business. Outstanding balances are to be settled in cash. No guarantees have been given or received to any related party.

#### 30. EVENTS AFTER THE REPORTING PERIOD

There were no adjusting or non-adjusting events after the balance sheet date.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021 (CONTINUED)

#### 31. PRINCIPAL SHAREHOLDERS AND SHARE DISTRIBUTION

#### Principal shareholders

The ten largest shareholdings in the Company and the respective number of shares held at 31 December 2021 are as follows:

Name		Number of shares	%
1.	Sameer Investments Limited	201,743,205	72.48%
2.	Peter Njogu Kariuki	5,624,800	2.02%
3.	Yana Trading Limited	5,273,700	1.89%
4.	Andrew Mukite Musangi	3,320,000	1.19%
5.	Best Investment Decisions Ltd	2,495,400	0.90%
6.	Bid Management Consultancy Limited	2,319,400	0.83%
7.	Kenyalogy.Com Limited	2,189,200	0.79%
8.	Kenya Commercial Bank Nominees Limited A/C 915B	1,892,517	0.68%
9.	Freight Forwarders Kenya Limited	1,875,000	0.67%
10.	Shah Ekta Bimal & Kunal Kamlesh	1,200,000	0.43%

#### Distribution of shareholders

Share range	Number of shareholders	Number of shares	%
1 - 500	8,112	2,153,744	0.77%
$501 - 5{,}000$	4,833	7,530,685	2.71%
5,001 - 10,000	417	3,165,336	1.14%
10,001 - 100,000	430	13,479,642	4.84%
100,001 - 1,000,000	70	21,854,364	7.85%
Over 1,000,000	12	230,158,622	82.69%
Total	13,874	278,342,393	100%

#### 32. GOING CONCERN

The financial statements have been prepared on a going concern basis on the assumption that the turnaround strategies adopted by the directors will be effective and the shareholders will not recall the outstanding loan liabilities as they fall due.

The board plans to return the company back to profitability through various strategies, key of which are:

- (i) Focus customers The group has adopted a new business model for its wholesale customers whereby it will only sell to customers who a) have a history of prompt payment; b) cash sales; and customers who pays in advance.
- (ii) Rental income Focus on the rental business and target to achieve a 100% occupancy.
- (iii) Proposed sale of a property to facilitate stabilisation of the liquidity position of the company.